

IFST SPRING CONFERENCE 2023

# TAMING THE PERFECT STORM

THE POWER OF FOOD SCIENCE AND TECHNOLOGY

27 APRIL 2023

CARDIFF METROPOLITAN UNIVERSITY



# Welcome & Introduction

**Sterling Crew** Hon. FIFST

President  
IFST



# Welcome & Introduction

**Barbara Bray** MBE, FIFST

Spring Conference Chair  
2023



# Important Announcements

1. There are **no fire alarm drills** planned during the SC23 event. Should a certain case arise, please listen to the PA announcement and follow instructions.
2. The **hospitality lounge** next to the atrium is available as a quiet space or to meet fellow delegates.



# SC23 Themes



**Food Security**



**Health & Nutrition**



**The Environment**

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# POLL #1

<https://app.sli.do>

**#4271 758**



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Food Science and  
Technology

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# IFST SC23 Keynote Speaker

## Julie Hesketh-Laird

Deputy Chief Executive  
Food Standards Scotland



# Food Security, Dietary Health and the Environment: How Scotland is tackling the challenges

Julie Hesketh-Laird  
Deputy Chief Executive, Food Standards Scotland

IFST SPRING CONFERENCE  
27 April 2023



## FSS in a nutshell



Established 1 April 2015 under the Food (Scotland) Act 2015 as the new public sector food body for Scotland

Independent of Ministers & industry.  
Accountable to the Scottish Parliament

We provide advice that is impartial and evidence based

Three objectives under The Food (Scotland) Act:

To protect the public from risks to health arising in connection with the consumption of food

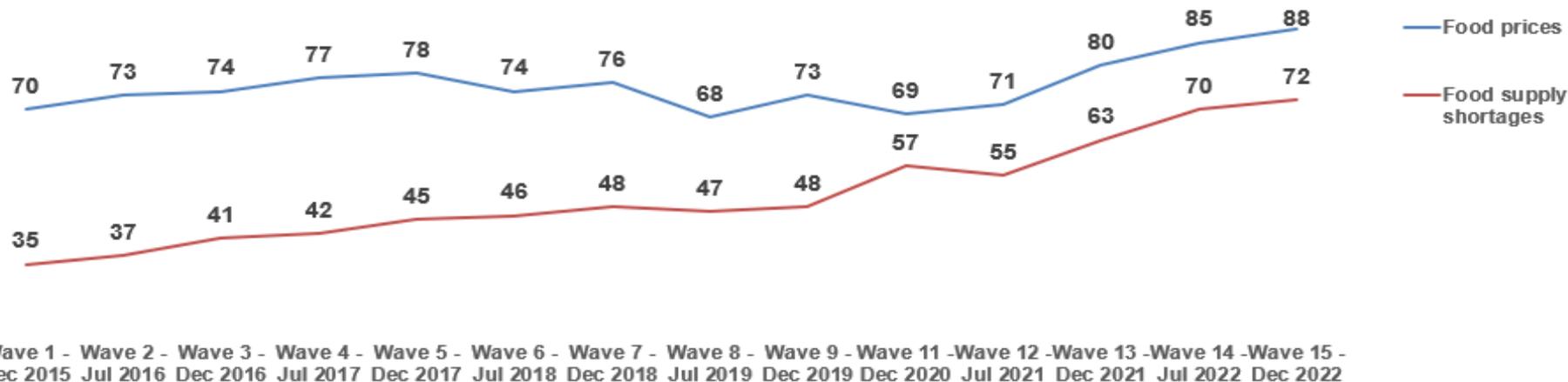
Improve the extent to the public have diets conducive to good health

Protect other interests of consumers in relation to food



## FSS Tracker – Concern to Consumers

Levels of concern about food prices and food supply shortages have significantly grown since tracking began in 2015.





## Inflation - what is the data telling us?

Annual inflation rate for food and non-alcoholic beverages highest for over 45 years  
Office of National Statistics

Food inflation rate is at its highest since 1977  
Office of National Statistics

Between 1 in 4 and 1 in 5 have cut back on essentials such as food in early 2023  
Scottish Government

9.3 million adults experienced food insecurity in Jan '23 with poorest being most impacted  
Food Foundation

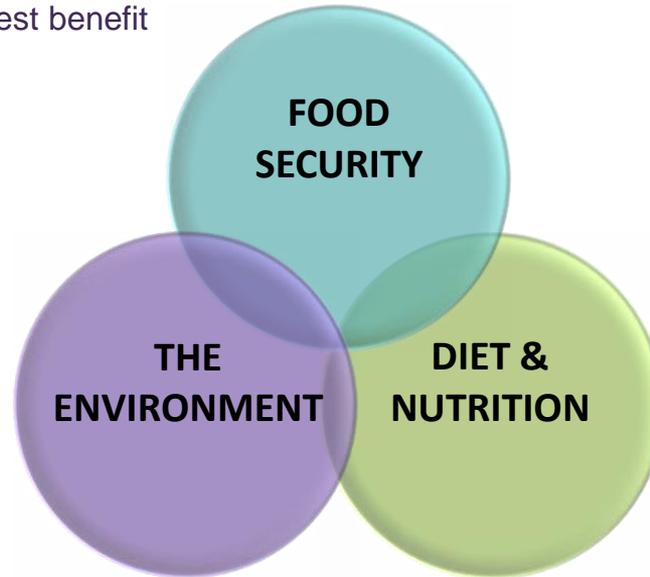
In the last 6 months 56% of those surveyed were eating out less often to save money  
Food Standards Scotland

50% of consumers in Scotland have admitted to eating food passed its use by date to save money  
Food Standards Scotland



## The Global Challenge

- Interplay between food production and consumption, environment and health
- Systems level approach needed to understand the trade offs and identify solutions that will have the greatest benefit



**Food**  
**Standards**  
**Scotland**

For safe food and  
healthy eating

## 1. Food Security



# Food Security:

## Food Imports

Nearly half of what we eat comes into the UK from abroad, and two-thirds of that has in recent years come from the EU.

The lack of full import controls on EU goods reduces our ability to prevent foods that do not meet the UK's high standards being placed on our market.



## Food Security:

### Scottish Government Food Security and Supply Taskforce

- Set up in March 2022, jointly with industry, to monitor, identify and respond to any potential disruption to food security and supply resulting from the impact of Russia's invasion of Ukraine.
- Chaired by Cabinet Secretary of Rural Affairs and CEO of Scotland Food and Drink.
- Recommended short, medium and longer-term actions to mitigate impacts, resolve supply issues and strengthen food security and supply in Scotland.



## 2. Dietary Health



## Dietary Health: A Scottish Perspective



### In Scotland:

- More than two thirds of adults live with overweight or obesity
- Average consumption of fruit, vegetables & oily fish significantly below dietary goals
- Growing concerns around food prices & cost of living and the impact on health inequalities
- Very little shift over the last 20 years



# Dietary Health: UK Government Food Strategy

## Objectives:

- To deliver a prosperous agri-food and seafood sector that ensures a secure food supply in an unpredictable world and contributes to the levelling up agenda through good quality jobs around the country.
- To deliver a sustainable, nature positive, affordable food system that provides choice and access to high quality products that support healthier and homegrown diets for all.
- To deliver export opportunities and consumer choice through imports, without compromising our regulatory standards for food, whether produced domestically or imported.



# Dietary Health: Scotland's Good Food Nation Act

*“a Good Food Nation, where people from every walk of life take pride and pleasure in, and benefit from, the food they produce, buy, cook, serve, and eat each day.”*

- Places duties on Scottish Ministers and certain public authorities to produce plans for delivering outcomes which support Scotland's social and economic wellbeing, the environment, people's health and economic development.
- A Human Rights Bill giving effect to international human rights law in Scots law, including a right to adequate food, as part of the overall right to an adequate standard of living.
- The establishment of a Food Commission to review progress and support ministers and public authorities in achieving the desired outcomes.



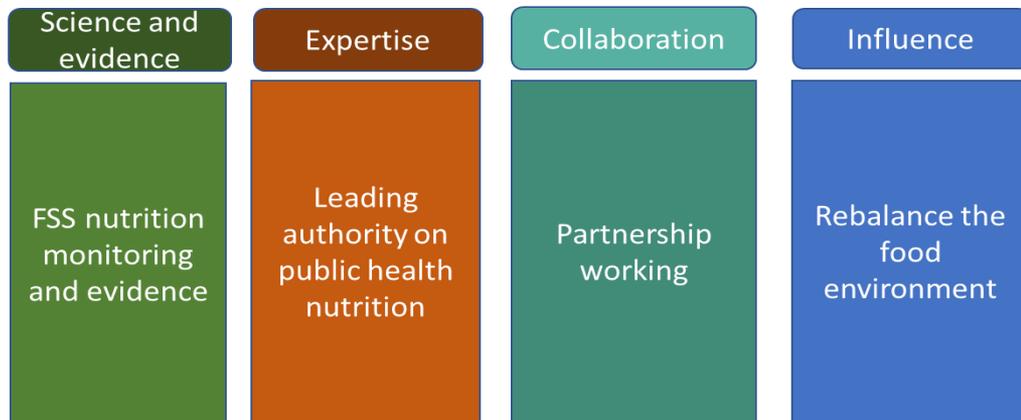
# Dietary Health:

## FSS Public Health Nutrition Strategy



**VISION: A healthier and more sustainable food environment**

**Drive change through legislative and voluntary measures**



**UNDERPINNED BY: Public health nutrition monitoring and evidence**

**Reducing health inequalities**

### 3. The environment



# The environment:

## FSS Consumer Tracker data



The impact of food production and packaging on the environment continues to be in the 'Top 10 areas of concern' for people in Scotland.

Sustainable production and packaging of food is an important issue for consumers, but less than half (44%) feel they have clear information about this.

Consumer preferences do not reflect what Scotland produces (much of which is exported), healthy eating guidelines or net zero aims

Three-quarters of consumers say they always actively try to reduce food waste, but recognise more needs to be done

# The Environment: FSS contributions



FSS Sustainability strategy



Active promotion of the Eatwell Guide



Eat Well, Your Way online tool



Supporting partner campaigns

# Keeping Pace as a Regulator

## Emerging food systems and products



Novel breeding technologies



New farming systems



Alternative proteins



Methane reducing feed



Non plastic packaging

- Risk Assessment
- Market Authorisation
- Food Safety Management
- Method Development
- Consumer interests

## In summary





## A combined effort



# KEY CHALLENGES



## Public Sector Resourcing

- Lack of a sustainable supply of qualified Environmental Health and Food Safety Officers: ageing workforce, reduction in new entrants to the profession.
- Increased pressure on Local Authorities following EU Exit and COVID.
- Need for modernisation to align with changing priorities.



## Science, Technology and Data

- Developing and maintaining an appropriate breadth of scientific expertise and laboratory capacity.
- Exploiting digital solutions – Apps, AI, blockchain.
- Improving data sharing and systems for managing and analysing big data.



## Changing Population

- Risk factors and vulnerability to dietary and foodborne related diseases.
- Understanding attitudes and behaviours.
- Reaching consumers and influencing improvements to diet.



**Thank you**

# Q&A



# Theme 1: Food Security and The Environment



# Transforming Food System Outcomes: Who Needs To Do What?

**Dr John Ingram**

Food System Transformation Programme  
Leader ECI  
University of Oxford



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# Transforming Food System Outcomes

## *Who needs to do what?*

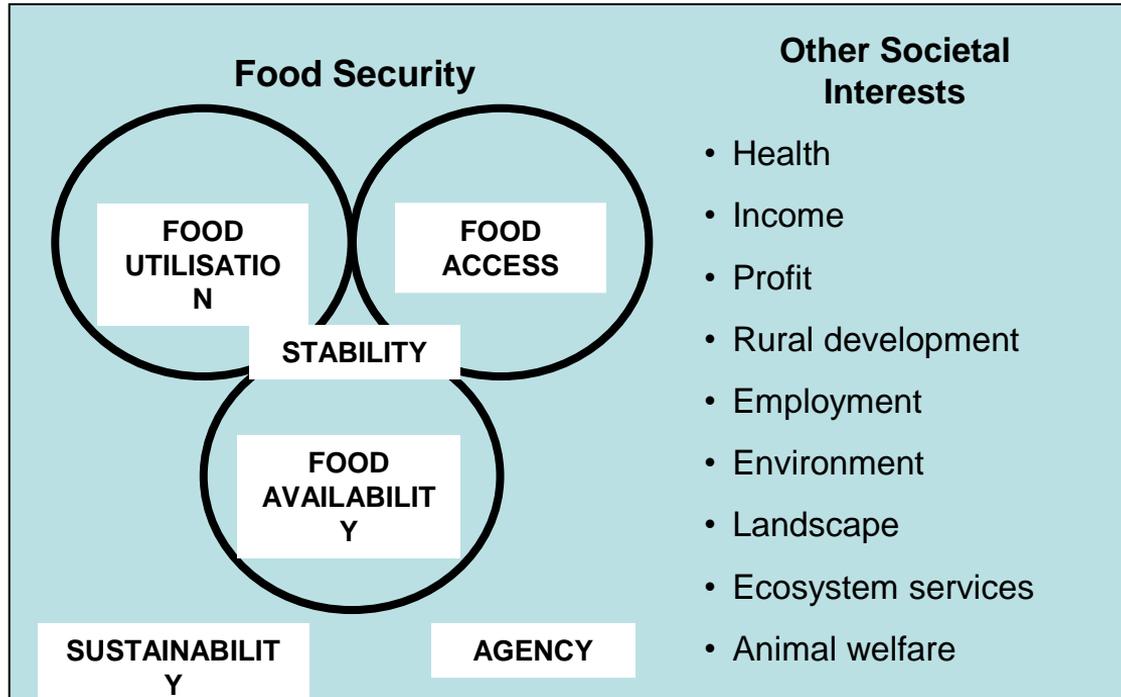
*John Ingram*

*Food Systems Transformation Programme Leader  
Environmental Change Institute, University of Oxford*

# Our starting point: *What do we want from Food Systems?*

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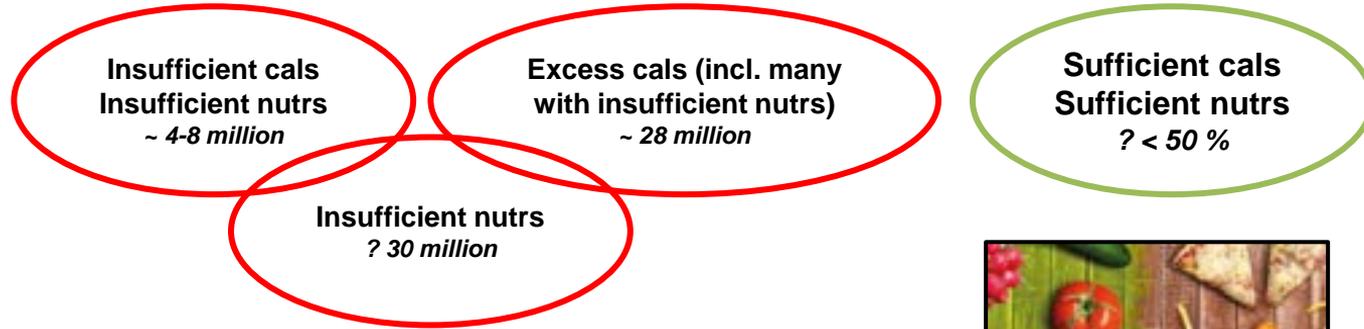
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• ...

# We know the overall UK food (in)security ‘situation’

67 million



- Malnutrition: Triple aspects of food insecurity the “new normal”.
- UK-wide NHS costs attributable to overweight and obesity are projected to reach £9.7 billion by 2050.
- Wider costs to society estimated to reach £50 billion per year by 2050



# Aim for ‘sufficient’



## Food security

... exists when all people, at all times, have physical, economic and social access to **sufficient**, safe, and nutritious food to meet their dietary needs and food preferences for an active and healthy life.

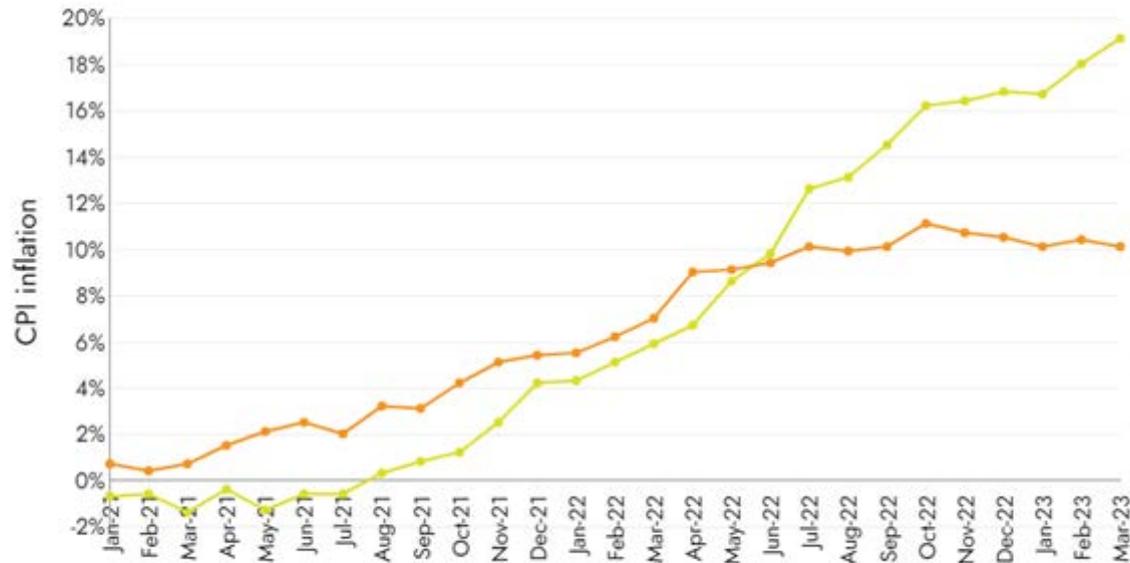
“enough for a particular purpose; as much as you need”

... OED

# But we know that many are challenged by the 'cost of living' crisis

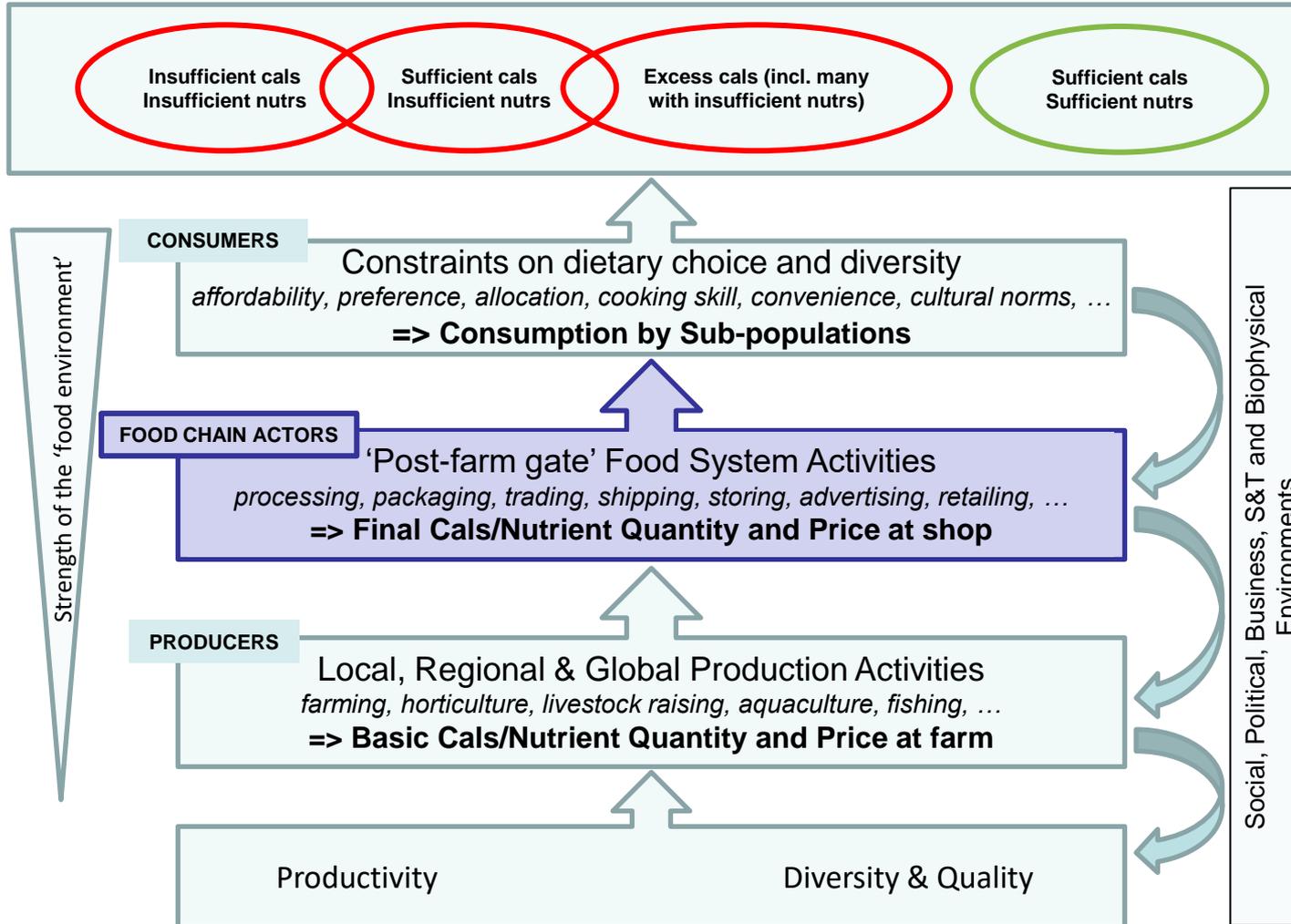
Annual Consumer Price Index (CPI) Inflation

- Food & non-alcoholic beverages
- Overall Inflation



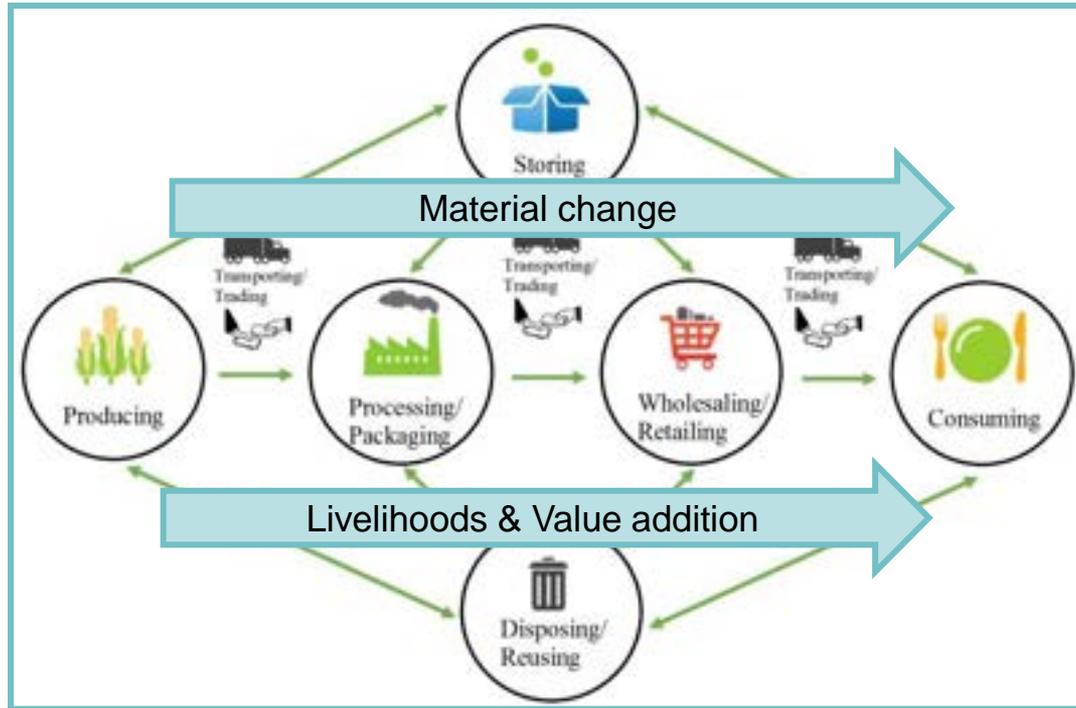
Source: [ONS, Consumer price inflation tables](#)

# What determines which circle we fall into?



# “Unpacking the Food System”

## 1: Recognising material change and value addition



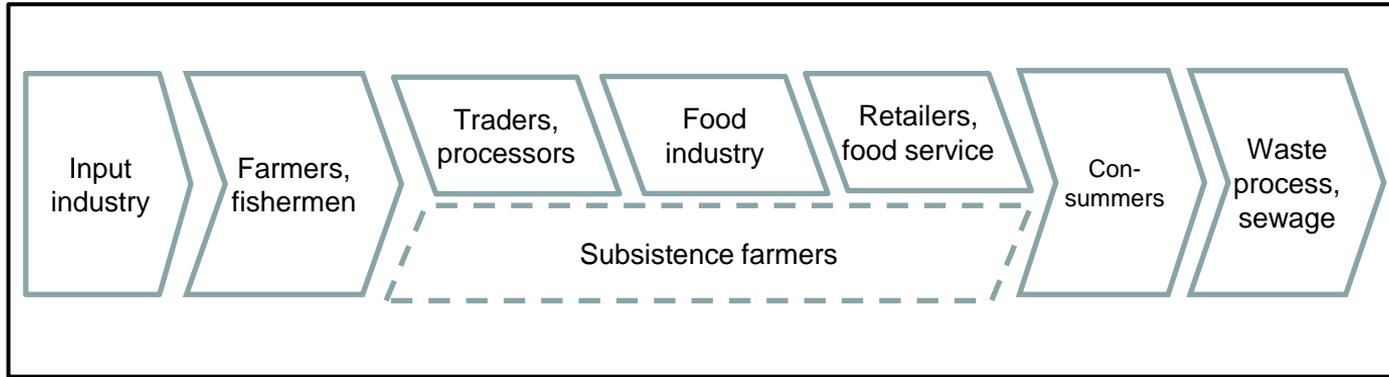
Social, Economic, Political and Biophysical ‘Environments’

# “Unpacking the Food System concept”

## 2: Identifying the range of Food System ‘Actors’

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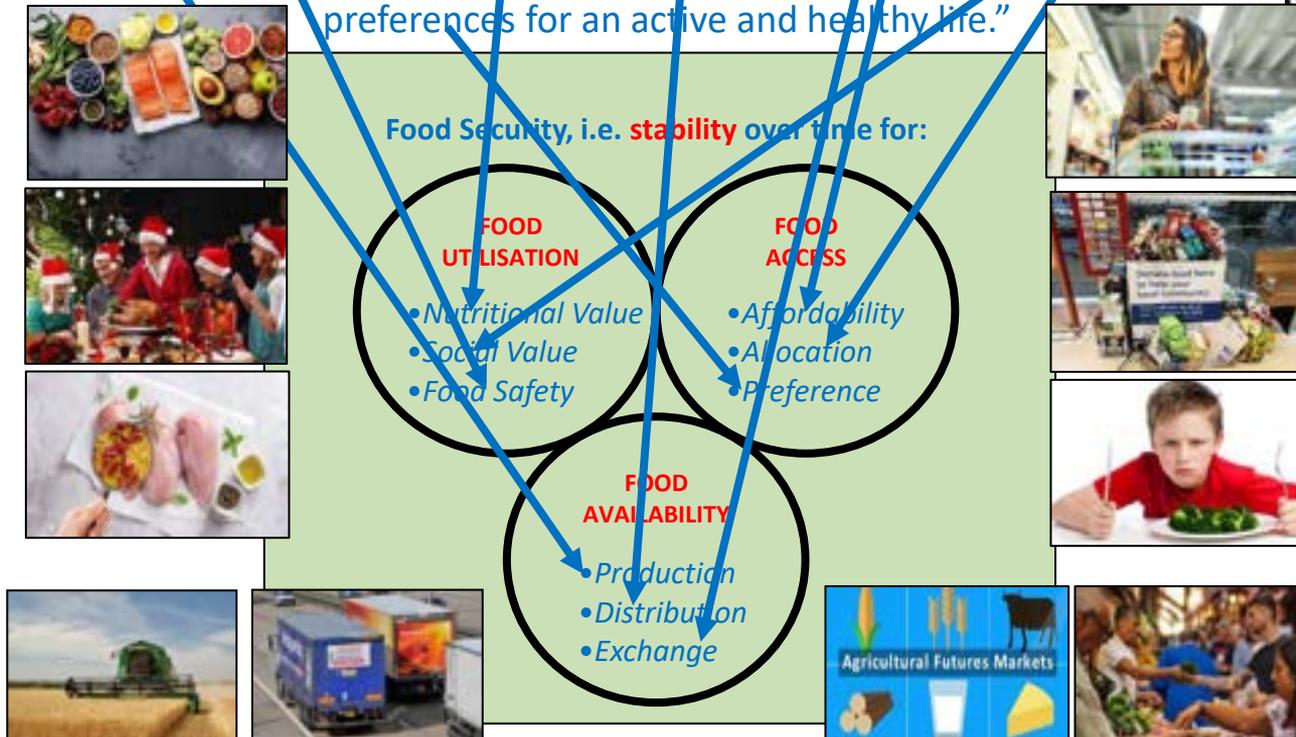
**Noting they are all influenced by a range of ‘drivers’ (policy, economic, social, env, S&T, ...)**

**.... and all have a range of motives**

# “Unpacking the Food System”

## 3: Clarifying food security ‘Outcomes’

“... when all people, at all times, have physical, economic and social access to sufficient, safe, and nutritious food to meet their dietary needs and food preferences for an active and healthy life.”

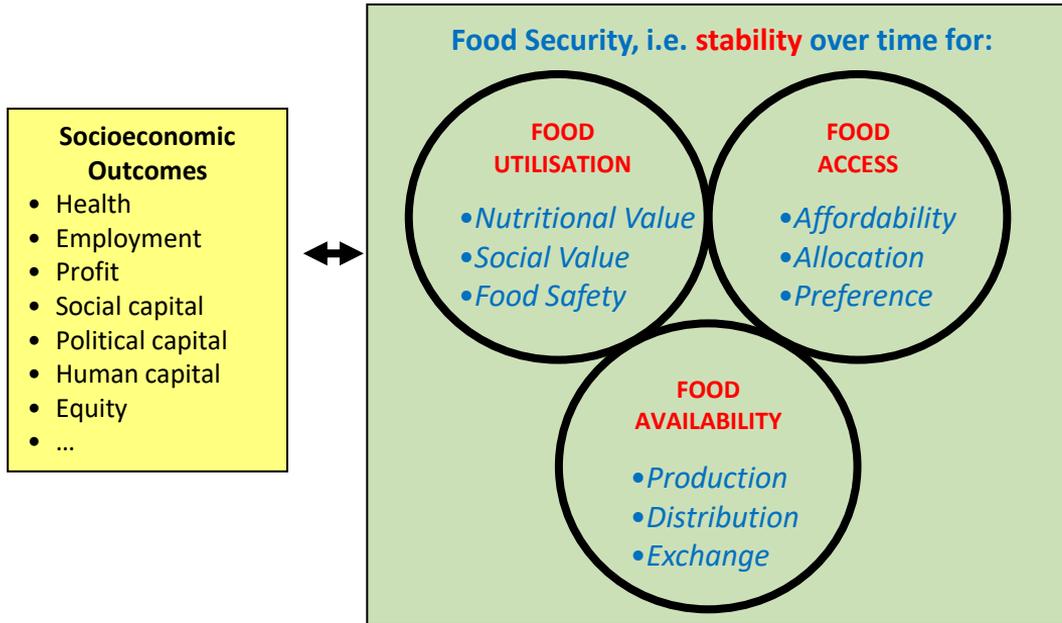


# “Unpacking the Food System”

## 4: Recognising a range of other ‘Outcomes’

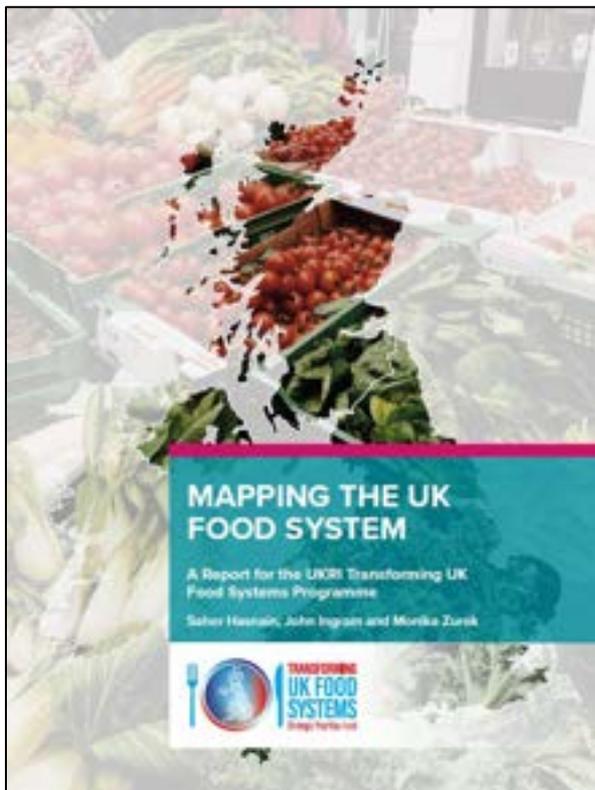
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# Mapping the UK Food System report

[www.foodsecurity.ac.uk/uk-food-mapping](http://www.foodsecurity.ac.uk/uk-food-mapping)

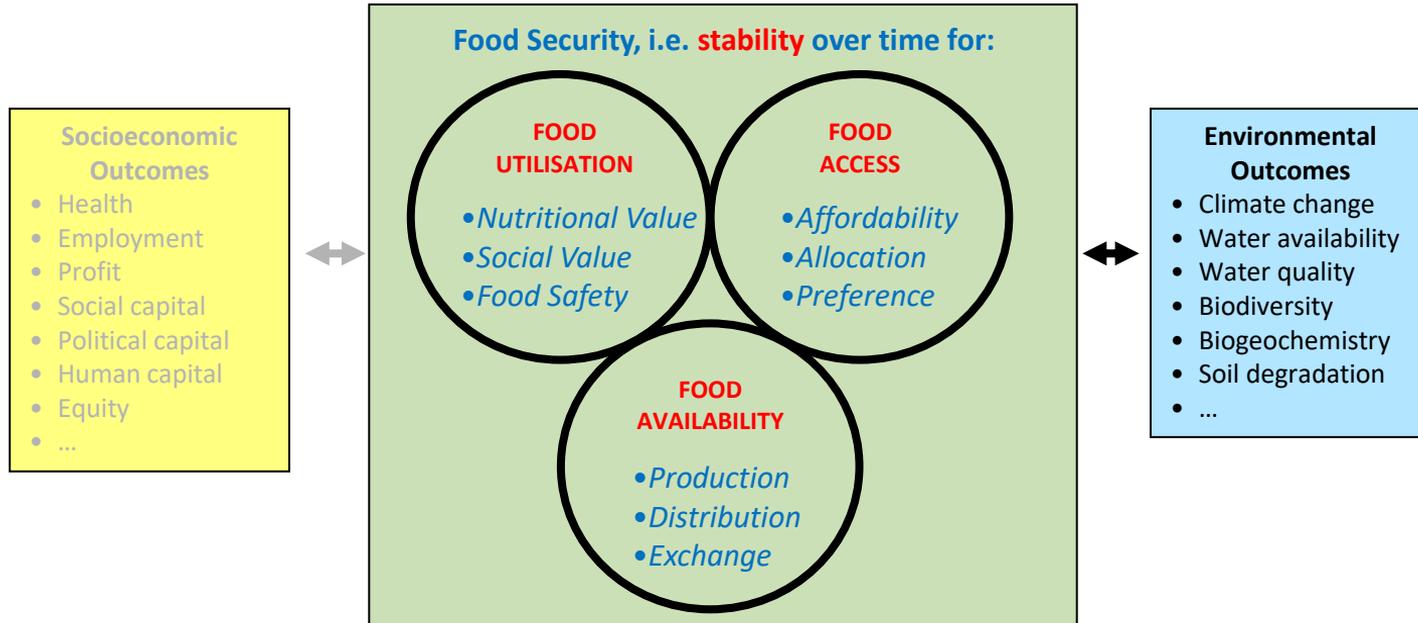


- ✓ Number of people employed in the UK food system
- ✓ Number of enterprises in the UK food system
- ✓ Economic summary of the UK food system

Hasnain, S., Ingram, J. and Zurek, M. 2020. Mapping the UK Food System – a report for the UKRI Transforming UK Food Systems Programme.

# “Unpacking the Food System”

## 4: Recognising a range of other ‘Outcomes’



# We know the current state of the food-related UK environment ...

- Soil risks **Compaction (4 MHa); Erosion (2 MHa)**
  - Fresh water **>50% England water companies “Areas of serious water stress”**
  - Biodiversity **41% spp declined since 1970**
  - Marine resources **70% key populations over-fished**
- And pollution: chemicals, plastics, litter, ...**



## ARTICLES

<https://doi.org/10.1038/s43016-021-00225-9>

nature  
food

Check for updates

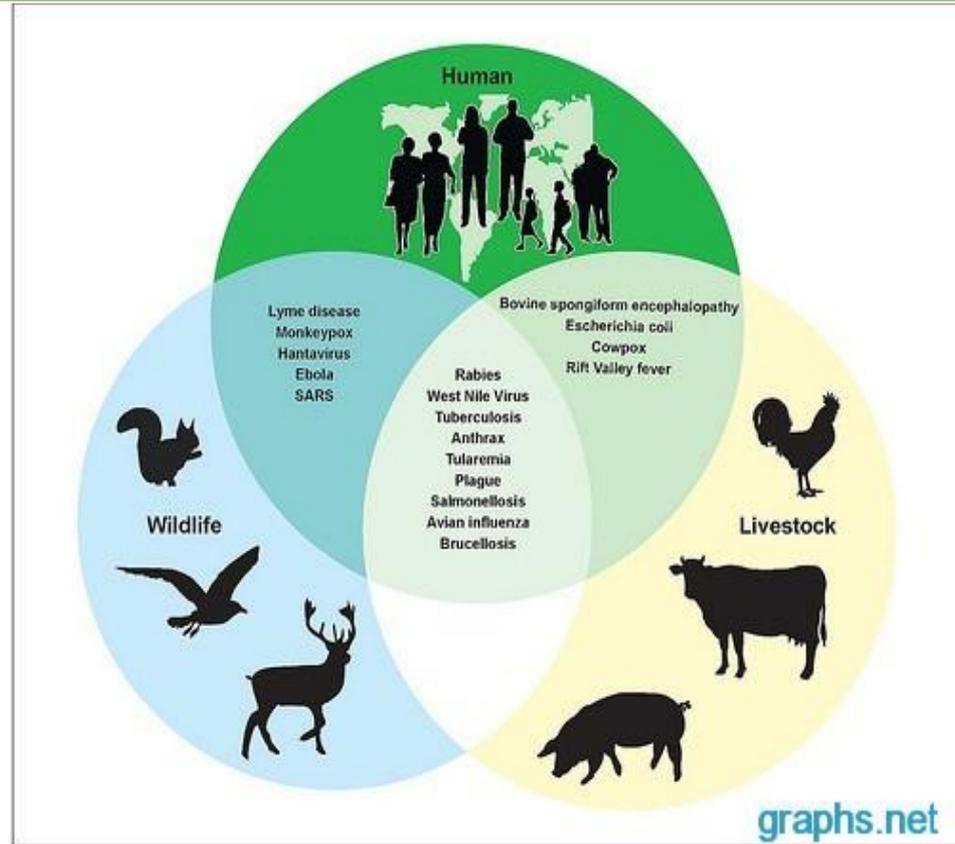
### Food systems are responsible for a third of global anthropogenic GHG emissions

M. Crippa<sup>1</sup>, E. Solazzo<sup>1</sup>, D. Guizzardi<sup>1</sup>, F. Monforti-Ferrario<sup>1</sup>, F. N. Tubiello<sup>2</sup> and A. Leip<sup>1</sup>

**NATURE FOOD** | VOL 2 | MARCH 2021 | 198-209

# ... and the increasing issue of animal-human interactions ...

- Increasing risk of disease emergence with the rapid changes at the A-H interface.
- Links between human and animal prophylaxis, e.g. AMR



## ... and a host of ethical and moral issues.

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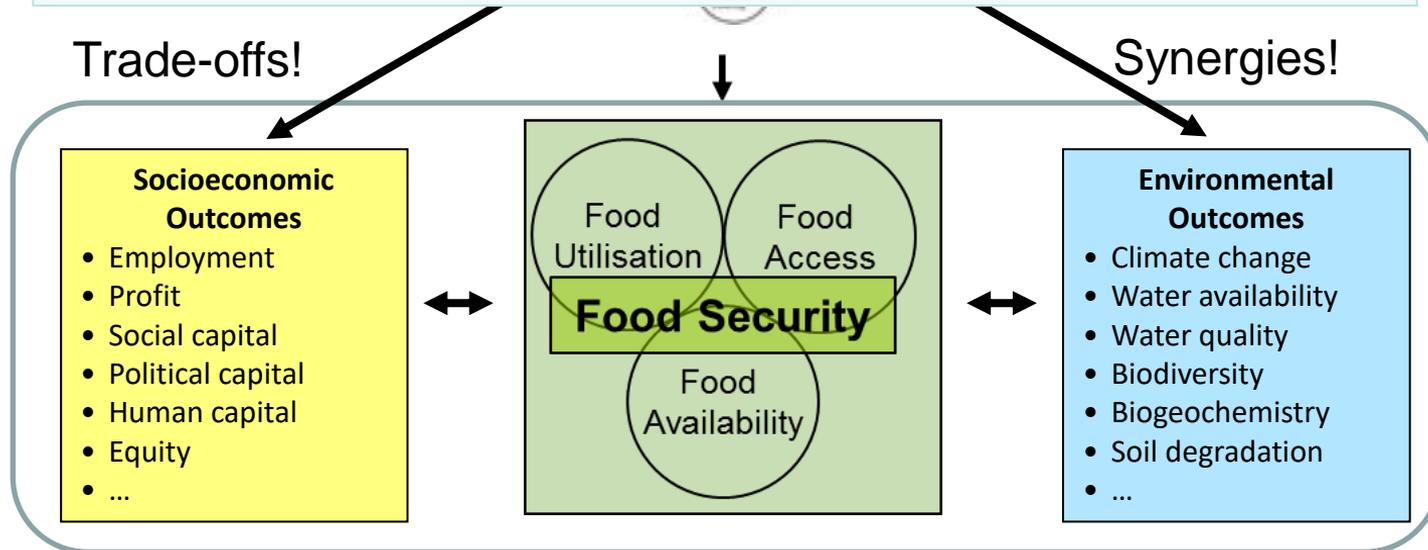
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- Inter-generational environmental legacy
- Animal welfare
- Workers rights
- Food waste
- Farmer welfare and safety
- Equity
- Civil harmony
- ...

# “Unpacking the Food System concept”

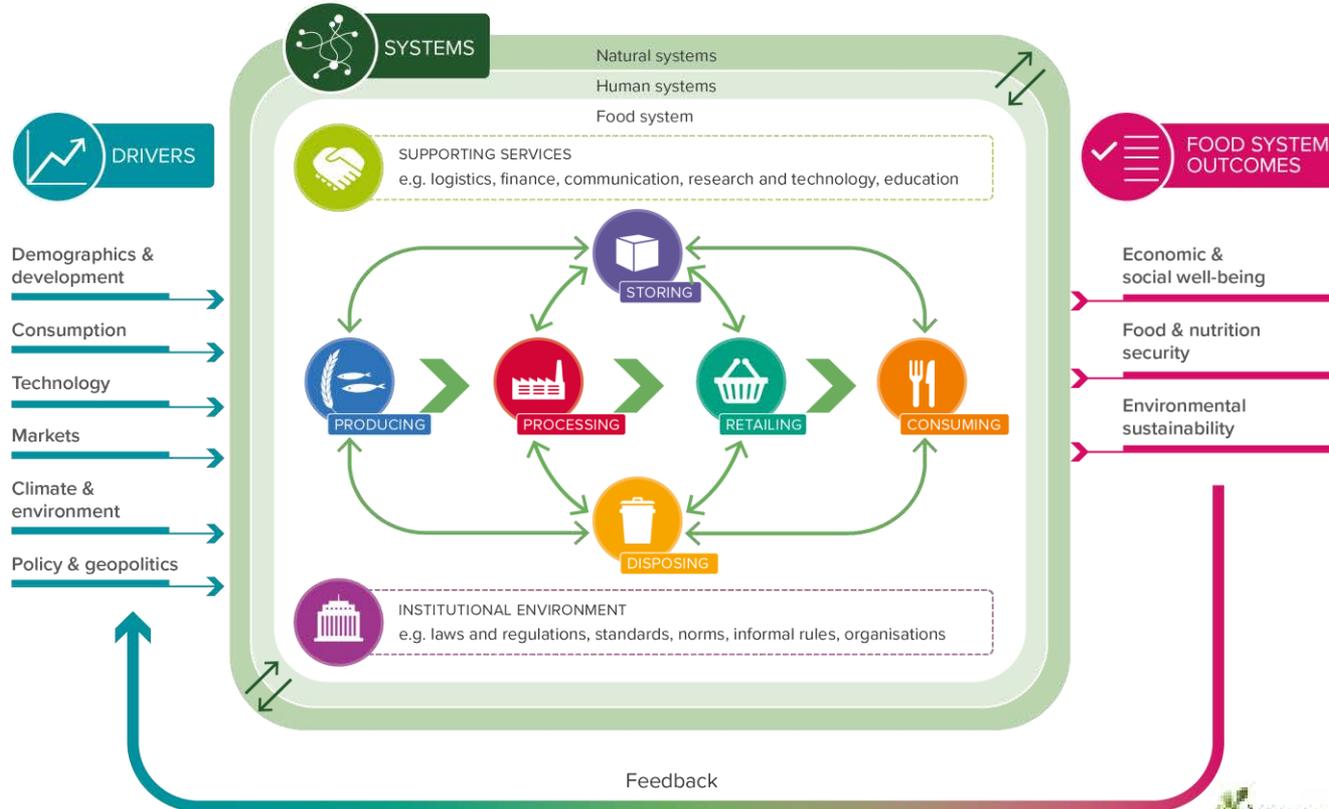
## 5: Including a range of ‘Outcomes’

**‘Activities’ and ‘Outcomes’:**  
Balancing the ‘What We Want’  
with the ‘What We Do’ and the ‘What We Get’



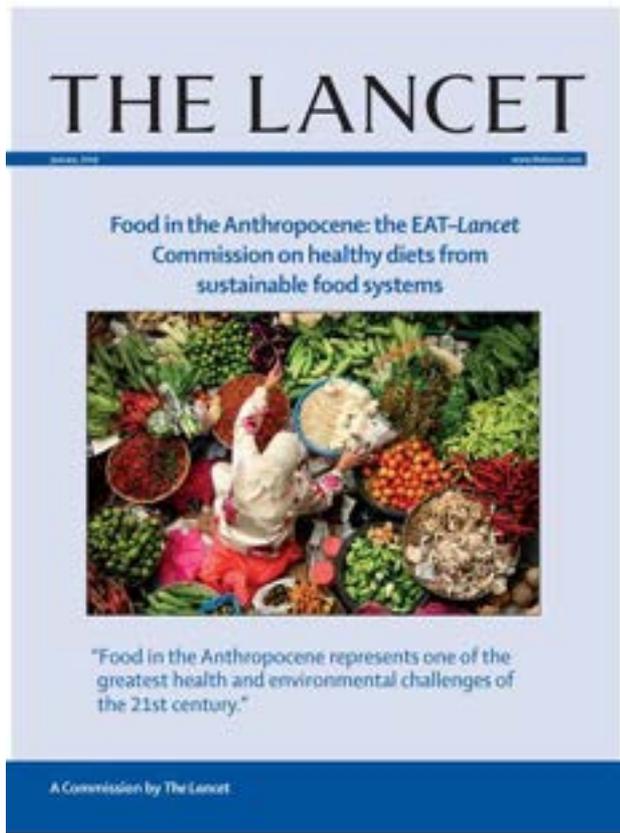
# “Unpacking the Food System concept”

## 6: Recognising feedbacks (+ve and -ve!)



# ~~Sustainable Diets~~

## Aim for healthy diets from sustainable food systems



### Needs a Great Food Transformation

An unprecedented range of actions taken by all food system sectors across all levels that aim to normalise healthy diets from sustainable food systems.

### Healthy Diet *Outcomes*

- ✓ Calorie and nutrient density
- ✓ Quality
- ✓ Diversity
- ✓ Safe
- ✓ Affordable
- ✓ Acceptable
- ✓ Sufficient

### Sustainable Food System *Activities*

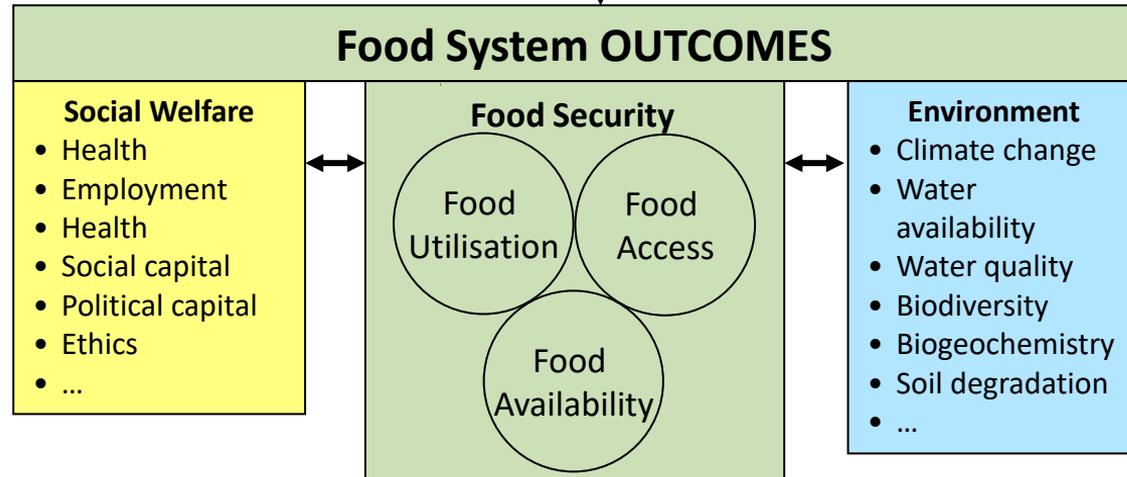
- ✓ Environmentally sound
- ✓ Socially acceptable
- ✓ Economically/Enterprise viable

Food System Activities  
(Functioning)

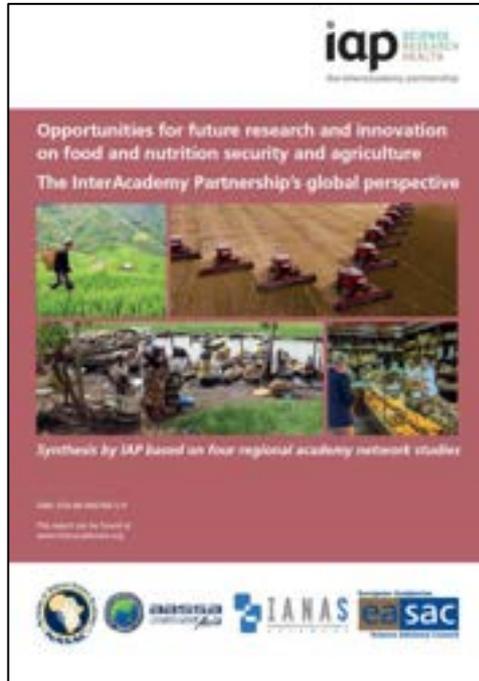
or



Food System Outcomes  
(Function)



# The call for 'Food System Transformation'



“Providing a healthy, affordable, and environmentally-friendly diet for all people will **require a radical transformation of the system**. *InterAcademy Partnership: Nov 2018*

But what does ‘transformation of the system’ actually mean?

What are we actually trying to transform?

Ans: Food System ‘outcomes’ from state A to state B:

- ⇒ Poor diets to more balanced diets
- ⇒ Good food safety to even better food safety
- ⇒ Poor working conditions to fairer conditions
- ⇒ Poor environmental outcomes to better outcomes
- ⇒ Current incidence of food crime to reduced level
- ⇒ Poor animal welfare to better welfare
- ⇒ ...

# Reorienting our 'views' on Food System Outcomes

## *The need to 'shift mindsets'*

correspondence Check for updates

### The urgency of food system transformation is now irrefutable

To the Editor — Poor diets are the main contributor to the global burden of disease, accounting for 20% of premature disease-mediated mortality worldwide. Approximately 3 billion people cannot afford a healthy diet, and more than 3 billion people suffer one or more manifestations of poor nutrition. Poor nutrition can lead to reduced earning potential and increased costs for healthcare, it locks individuals and families into inter-generational cycles of poverty and deprivation, and perpetuates inequality and disadvantage.

Even without projected global population growth — predicting a global population of 9.7 billion by 2050<sup>1</sup> — it is likely that food systems are already operating beyond some planetary boundaries<sup>2</sup>. Agriculture and its associated land-use changes are the biggest contributors to climate change, accounting for roughly 23% of anthropogenic greenhouse gas emissions.

- 1. Reduce external environmental and health-related impacts
  - Retain/expand agriculture water activities
  - Retain/expand agriculture sector R&D
  - Promote production of a wide range of nutrient-rich foods
- 2. Ensure better value along food value chains
  - Develop farmers of trade
  - Cut food loss and waste
  - Support job growth across the food system (urban jobs beyond agriculture)
  - Support technology and financial innovation along food value chains
- 3. Enhance sustainability, resilience and productivity
  - Define priorities of engagement between public and private sectors
  - Upgrade PMRCs and promote enhanced knowledge about implications of dietary choices
  - Better regulate advertising and marketing
  - Implement behavioural nudges via carefully designed taxes and subsidies
- 4. Enhance resource efficiency
  - Implement sustainability metrics — particularly for the transition
  - Promote zero-poor growth
  - Reduce waste through tech and innovation
  - Adjust taxes and subsidies on key foods
- 5. Enhance equity, inclusion and justice
  - Promote zero-poor growth
  - Reduce waste through tech and innovation
  - Adjust taxes and subsidies on key foods
- 6. Enhance governance and leadership
  - Promote zero-poor growth
  - Reduce waste through tech and innovation
  - Adjust taxes and subsidies on key foods

“Achieving transformation will **require a major shift in mindsets** — especially regarding possible futures versus the status quo...” *Webb et al, Nature Food, 2020*

= Shifting our expectations from what we are currently getting (less good) to what we want to get (more good)

# => Better health, reduced environmental impact, fairer and more just enterprises, ...

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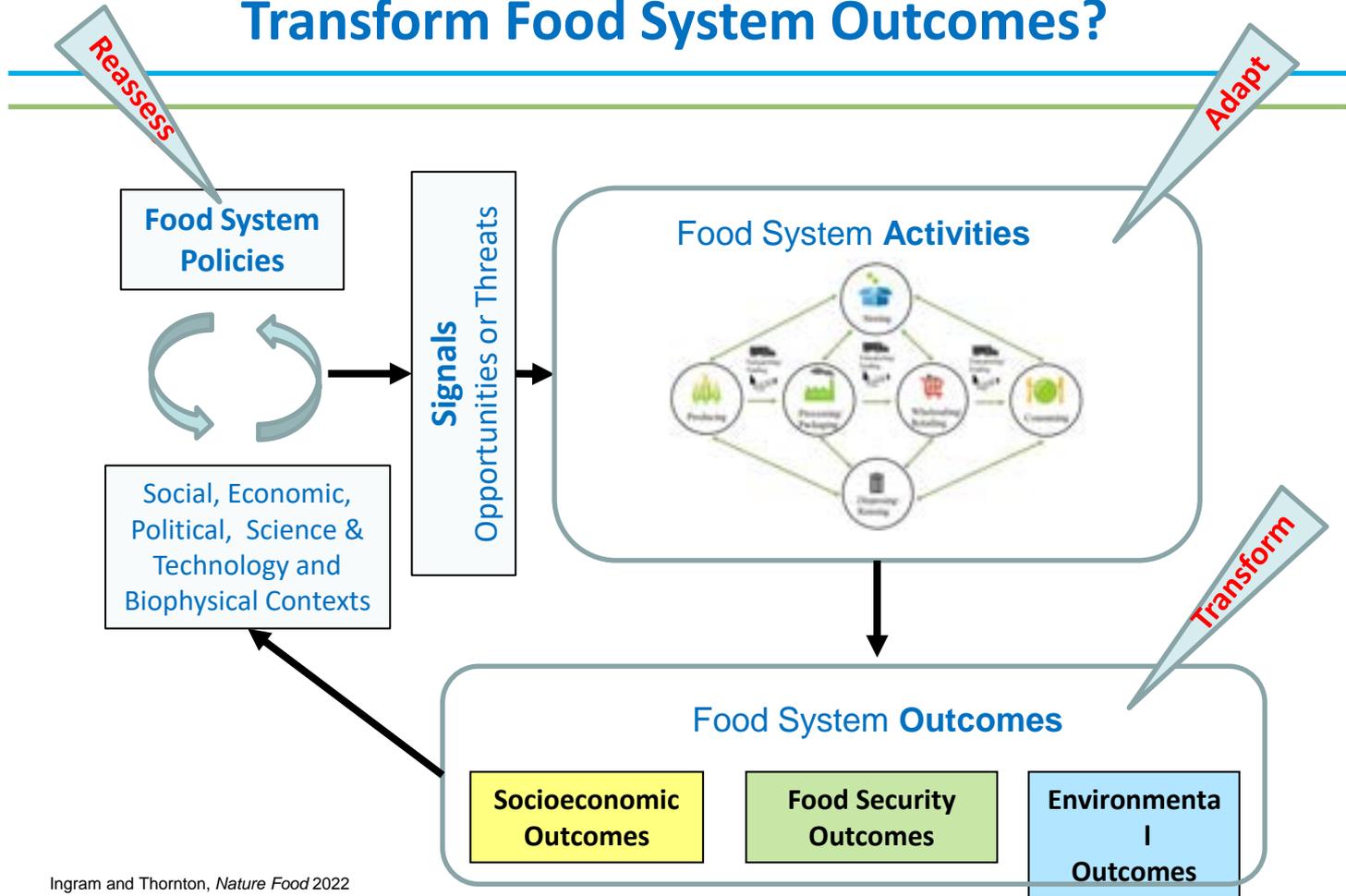
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1. Agree what Outcomes are acceptable/sought [shift in mind set]  
(for who, from who's perspective, by when...)
2. Adapt the Activities to transform the Outcome(s) from State A  
(current) to State B (future)  
(who, how, ...)

Degree of transformation sought in food system Outcomes  
determines the degree of adaptation required in food system  
Activities

But needs negotiation (winners and losers)

# So who has to do what to Transform Food System Outcomes?



# Q&A



# Break



# A Vision of the Food System 2045 CE: Smart People, Smart Processes, Smart Factories

**Dr Wayne Martindale**

Associate Professor  
NCFM - University of Lincoln



# A Vision of the Food System, 2045 CE- *Smart People, Smart Processes, Smart Factories*



UNIVERSITY OF  
**LINCOLN**  
NATIONAL CENTRE FOR  
FOOD MANUFACTURING

Dr Wayne Martindale, Ph.D FIFST  
Food Insights and Sustainability

27<sup>th</sup> April 2023

Institute of  
Food Science  
+ Technology

**ifst** SC23



# National Centre for Food Manufacturing

**Our Research Goal-** we seek a more sustainable global food system that provides security, safety and assurance for 9 Billion consumers.

**Our approach-** enable interdisciplinary transformation with food system data to develop manufacturing tools. These are utilised by manufacturers to deliver productive, efficient, sustainable and healthy future foods. They identify innovative product development and process technology strategies for food and beverage manufacturers - meeting UN Sustainable Development Goals and Science Based Targets in commercial practice.

## S3 – Lincoln NCFM Team:

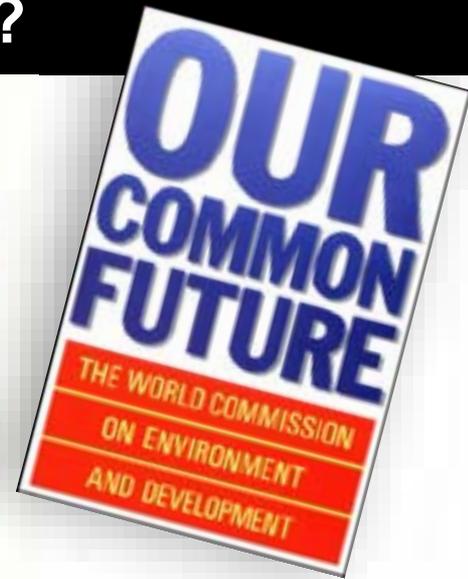
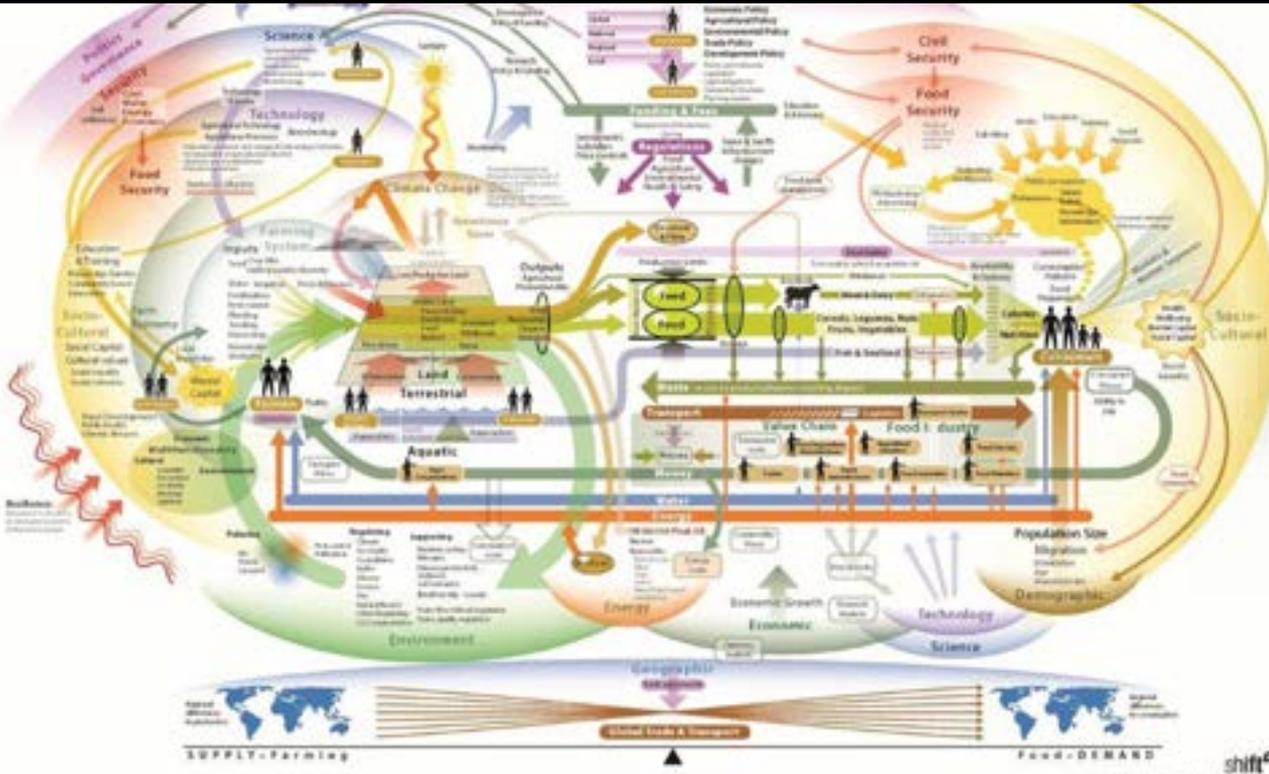
Dr Wayne Martindale – Principal Investigator  
Associate Professor Janet Bellamy – Co-Investigator.  
Professor Mark Swainson – Co-Investigator.  
Emma Vincent – Research Projects Manager.

## Websites and further information,

S3 Project, <https://www.s3project.net/>  
Food Insights & Sustainability,  
<https://fis19.blogs.lincoln.ac.uk/>  
NCFM Research <https://www.lincoln.ac.uk/holbeach/research/>



# Q1. What do we know about our food system?



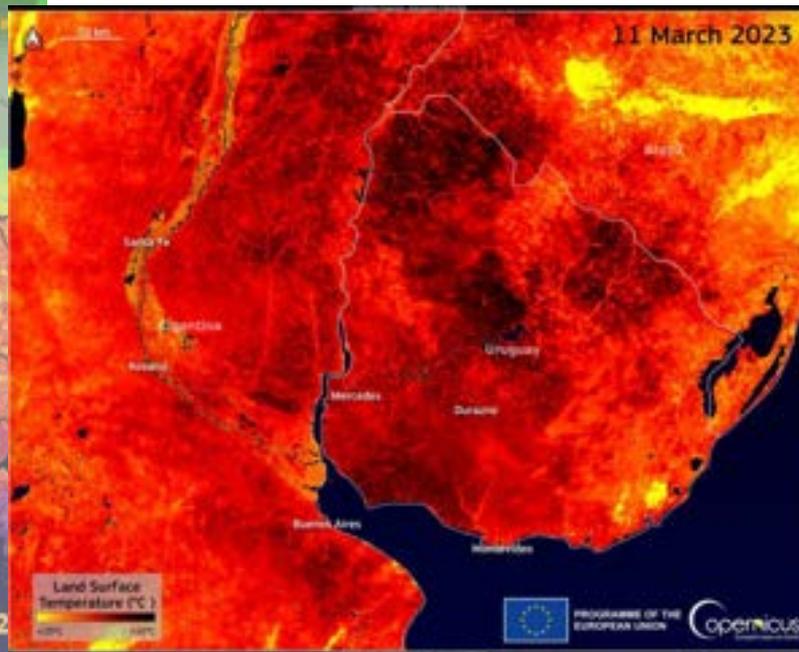
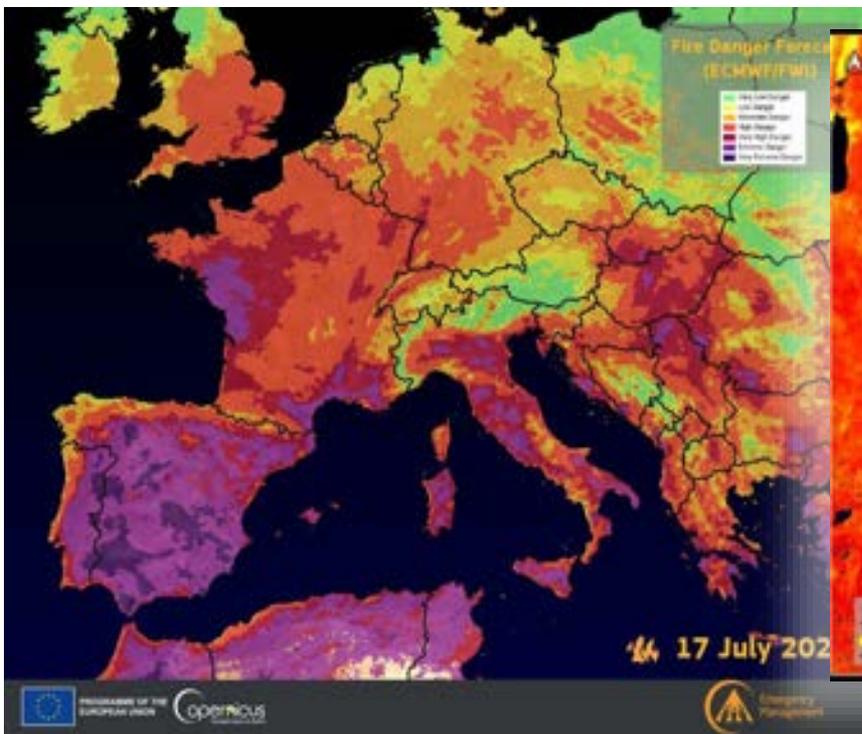
Global sourcing

The Russia-Ukraine Conflict: Its Implications for the Global Food Supply Chains. Jagtap et al (2022) Foods <https://doi.org/10.3390/foods11142098>

The Impact of Resource and Nutritional Resilience on the Global Food Supply System. Martindale et al. (2019) <https://doi.org/10.3390/su12020751>

# Q2. Why is the UK food system not secure for 70 million?

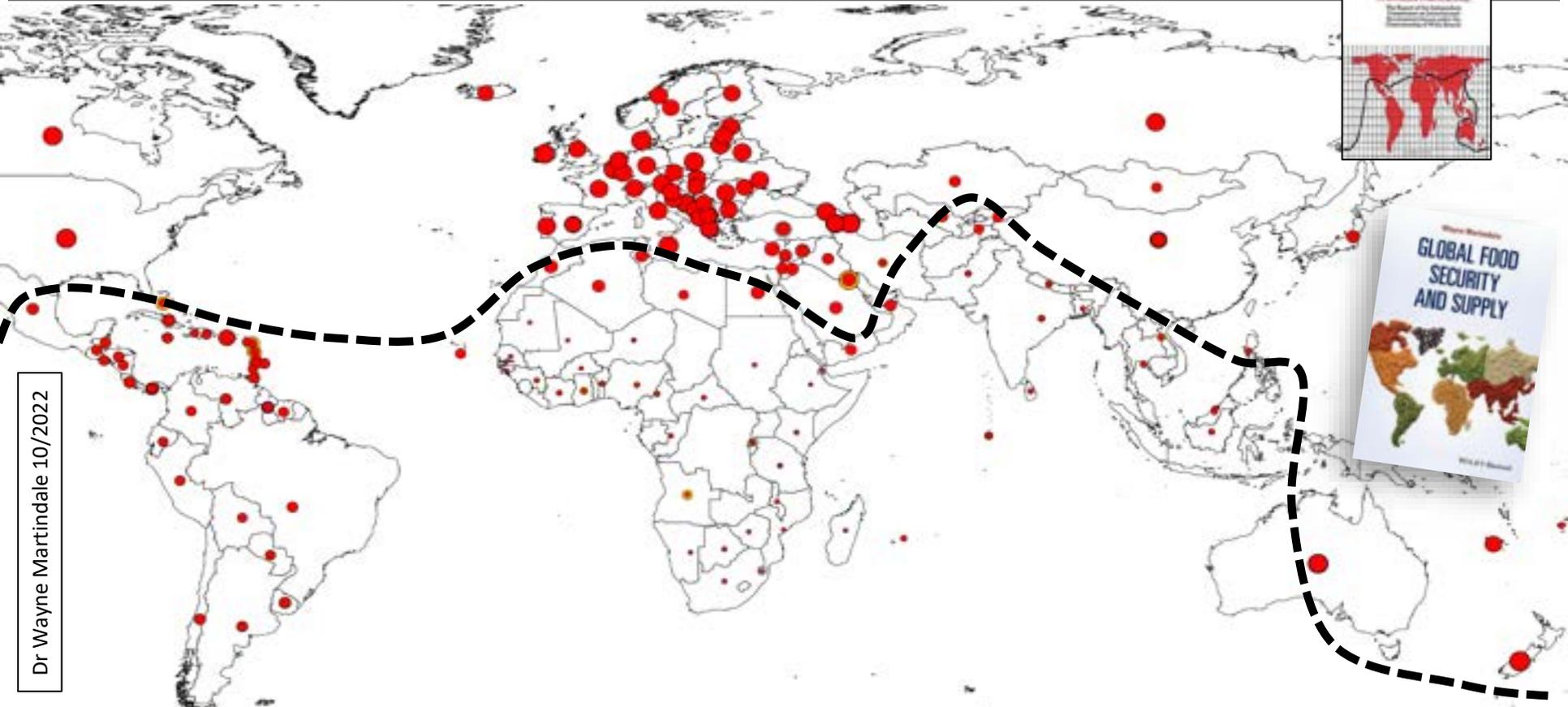
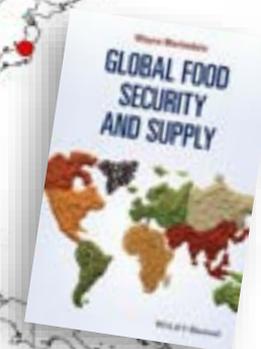
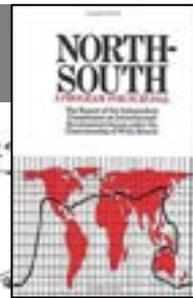
Climate change- risks move around, scale is crucial



The Land Surface Temperature as measured on that day by #Copernicus #Sentinel3 shows peaks at 48°C

11:16 AM · Mar 13, 2023 · 79.3K Views

# Waste and loss- without balance, failure is certian



Dr Wayne Martindale 10/2022

**<750 Calories/capita/day- 40%, 33 wasted diets/capita/day in HI nations; 4 wasted diets/capita/day in LMI nations**

# Health and future lifestyles- the most chaotic issue

Dr Wayne Martindale  
07/2022

## The eatwell plate

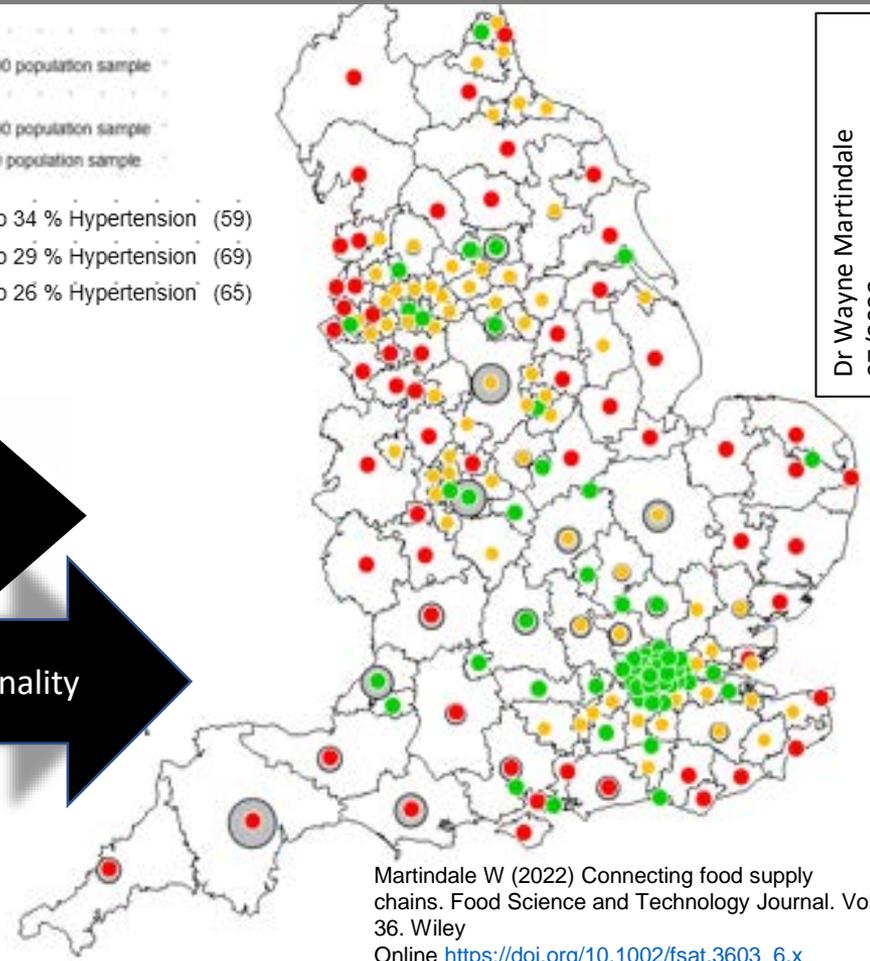
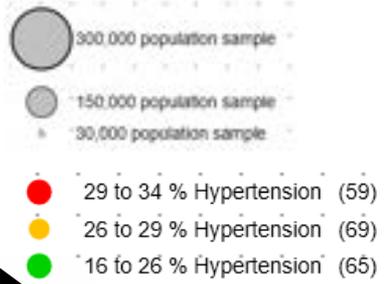
Use the eatwell plate to help you get the balance right. It shows much of what you eat should come from each food group.



Top rank proteins

Quality and markets

Prisoners of geography or seasonality



Martindale W (2022) Connecting food supply chains. Food Science and Technology Journal. Vol 36. Wiley  
Online [https://doi.org/10.1002/fsat.3603\\_6\\_x](https://doi.org/10.1002/fsat.3603_6_x)

Martindale, W., Mark, S., Hollands, T. (2020) Protein Diversification. Food Science and Technology Journal. Vol 33. Wiley Online

# Q3. What we are doing to improve our food system?

## Structure and ecosystem

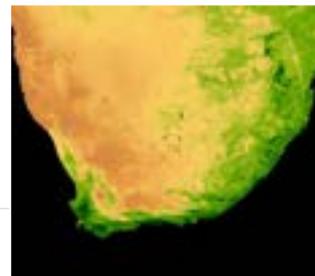
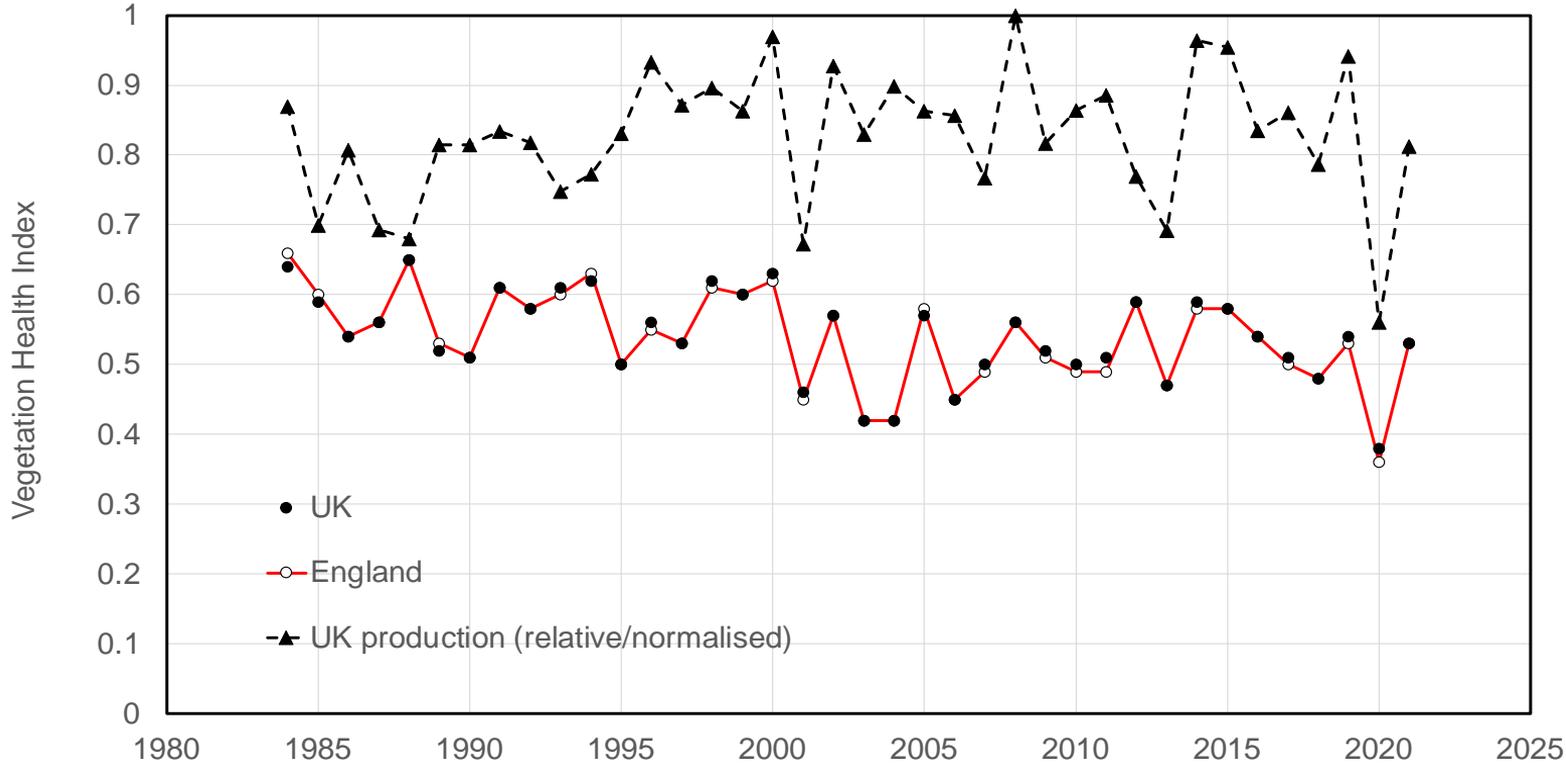
11 600 manufacturers

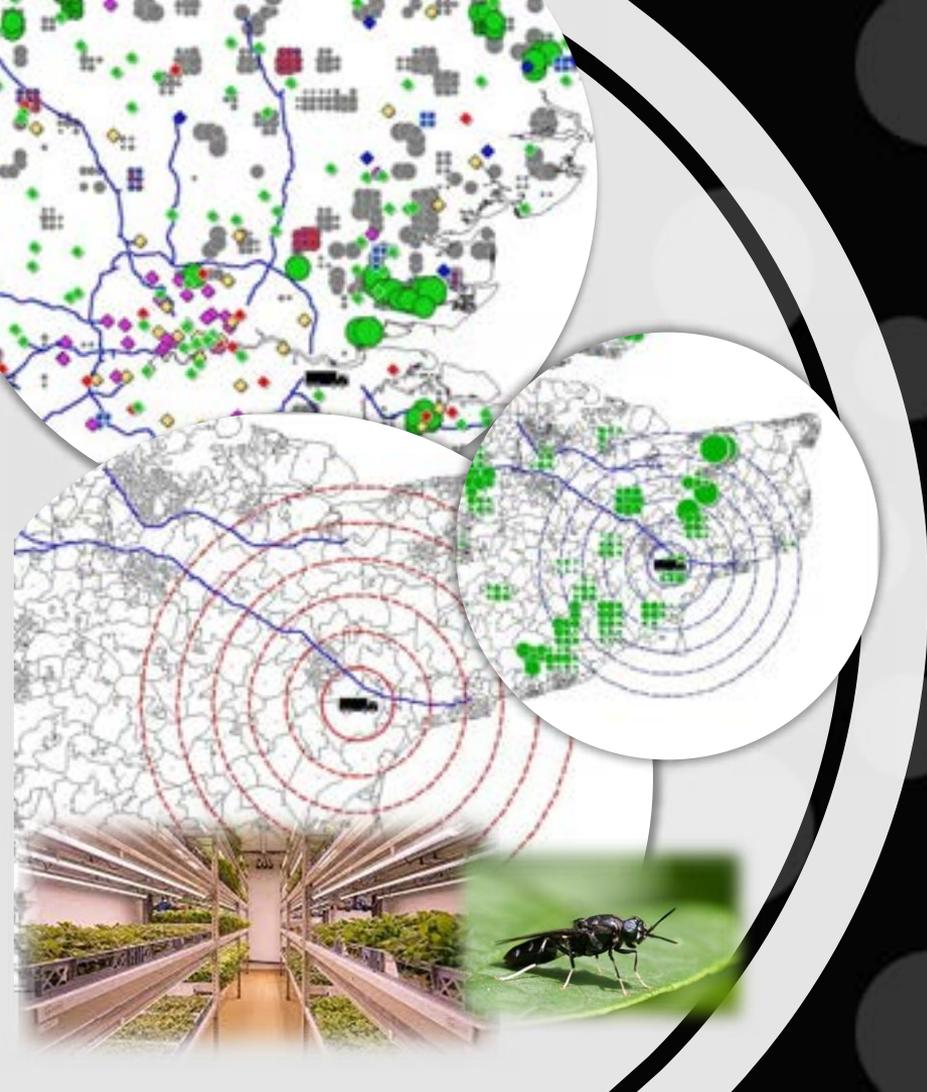
Accessibility,  
affordability, assurance

Manufacturing is turn-key



# Smarter supply chains- can we really not do this?





There is a need to re-think  
the system

## Food-resource futures

*Dynamic, real -time simulation of futures, beyond  
crisis thinking into strategic thinking*

- ‘System change’, ‘resilience’, ‘regionalization’
- Net carbon zero targets, SDG 12
- Production
- Consumption

Codesign of Food System and Circular Economy  
Approaches for the Development of Livestock Feeds  
from Insect Larvae Jagtap et al., Foods 2022

<https://doi.org/10.3390/foods10081701>

# The demonstration of the now and the future- what we are doing



UK Research and Innovation  
Supported by UK Research and Innovation

Other projects supported by UKRI in this round:  
[£14 million funding for sustainable smart factory projects – UKRI](#)

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**Gamification of carbon savings will allow workforce to contribute to and benefit from real-time CO2e reductions**

Smart people + smart process + smart factory will provide a step-change in carbon savings.

Food production and supply, arguably the backbone of our society, is being operated unsustainably. Any major step-change that we can achieve in the way we grow, process and consume our food will create huge and far-reaching changes. It also follows that the effort required to effect any such change will be commensurately significant.

This is the situation which has given rise to the S3 project and the scale of change it aims to achieve.

This project revolves around the 320 members of staff from the factory, transport and office functions in Raynor Foods, who are leading the project consortium with an investment of a £1.5m of the c.£2.5m project budget. Raynor will constitute the testbed that will change practice and behaviour so that measurable sustainable outcomes will be reported, employing innovative gamification strategies to build 'Carbon Hero' games.

Testing the data platforms required for the 21st century food system using an industry ecosystem approach. Martindale, Hollands et al., (2020) <https://doi.org/10.1016/j.scitotenv.2020.137871>

Dr Wayne Martindale  
01/2023

## Summary

- A need to re-think the system, including materials
- Develop solutions for meals
- Be ready for crisis
- Smarten up, connecting data
- Break repetition

***“I think in England you eat too much sugar and meat and not enough vegetables.”***

**Arsene Wenger**

# A Vision of the Food System, 2045 CE- *Smart People, Smart Processes, Smart Factories*

Dr Wayne Martindale, Ph.D FIFST  
<https://waynemartindale.com/>

27<sup>th</sup> April 2023



**Turn-key research in food processing and manufacturing for reducing the impact of climate change**

*Martindale, Hollands, Hebishy, Jagtap and Duong (2023)*

# Q&A



# Labels and Impact On Consumer Behaviour

**Andrea Martinez-Inchausti**

Deputy Director of Food Policy  
BRC



# INSERT SLIDES



# Q&A



# Lunch



# Theme 2: Environment and Nutrition



# An Industry With Treasure In Their Trash Bin

**Naomi MacKenzie**

Co-CEO  
Kitro



# Q&A



# Microbial Protein: The Future of Green Pharming

**Matt Longshaw**

Senior Scientist  
Calysta



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# THE SKY IS FALLING!

RELIGIOUS LEADERS  
TO LOOK UP

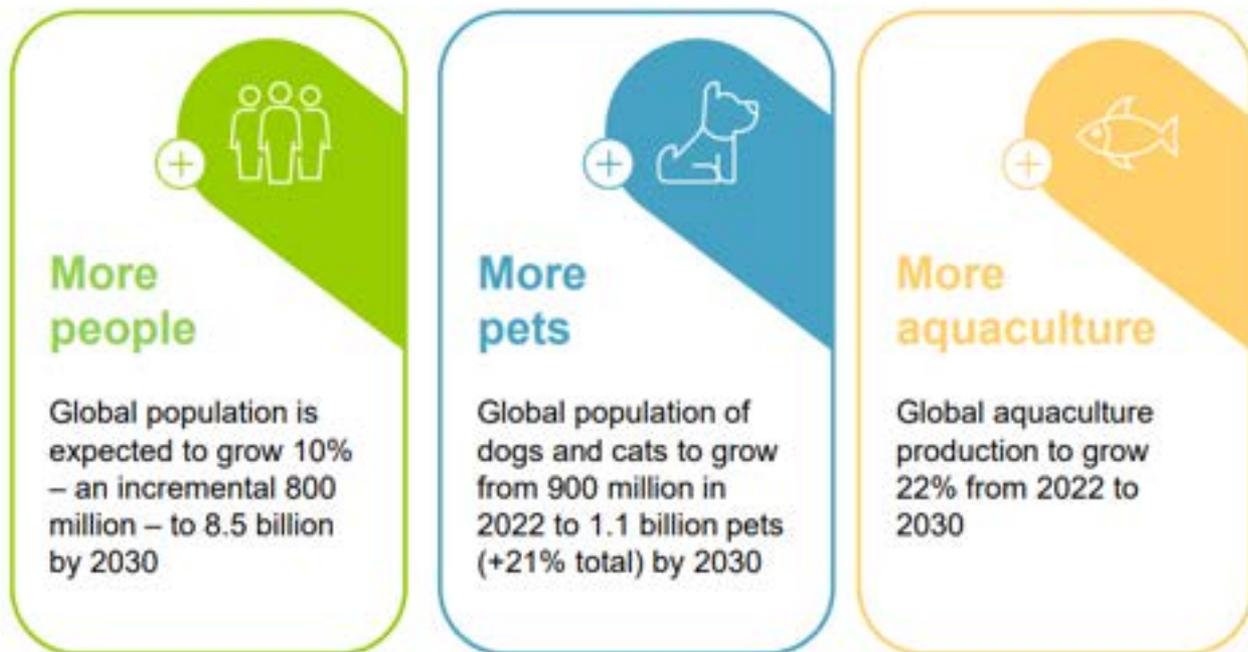
CHICKEN LITTLE  
NOWHERE TO BE FOUND

wwwidse

# Microbial Protein: the Future of Green Pharming

Matt Longshaw, Senior Scientist

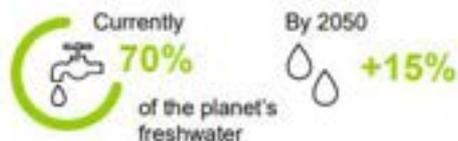
## Demand for protein is growing rapidly, and shows no sign of slowing...



## .... while food supply systems are vulnerable, with resources strained and production unsustainable

### Limited natural resources: arable land & water

#### Fresh water used for global food production



#### Arable land used for global food production



### Current protein production systems are unsustainable

#### Intensified animal and crop production systems accelerate:

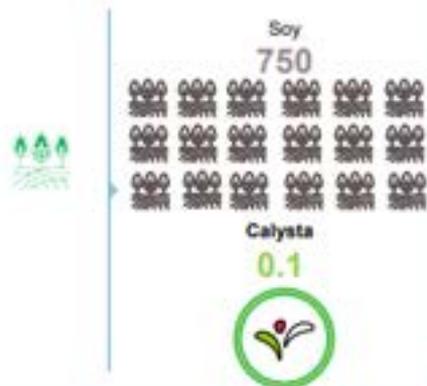
- Climate change
- Pollution – air, soil, water
- Deforestation
- Loss of biodiversity
- Soil erosion
- Animal welfare issues
- Antibiotic resistance
- Unfair working conditions



# Calysta is addressing the dual challenge of food security and climate change

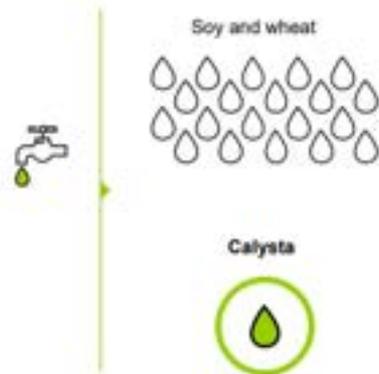
## Limited Need for Arable Land

Land required to produce microbial protein in a Calysta 100,000-ton plant is a fraction of the land use for other protein products (km<sup>2</sup>); 750 km<sup>2</sup> – the size of NYC



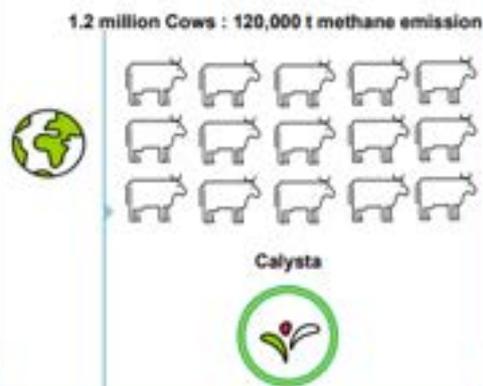
## Significantly Lowers Water Usage

Calysta's microbial protein uses 90% less blue water than equivalent soy protein or wheat production



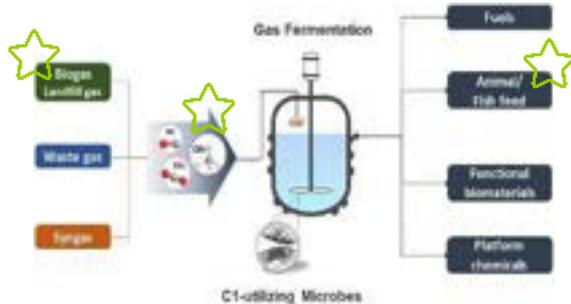
## Reduce Animal Driven Emissions

Calysta's protein can reduce animal meat production and animal methane emission; our 100,000 ton plant is equivalent protein to 1.2 million cattle



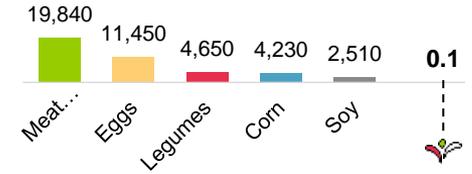
# C1 gas feedstocks are infinitely abundant; Net Zero food production without driving deforestation

C1 compounds (i.e., CO<sub>2</sub>, CO/syngas, methane, methanol) are the next generation feedstocks for microbial cell factories to support the sustainable development of a net zero economy



- C1 compounds are inexpensive, abundant, and widely accessible
- Using nature-based sequestration of carbon feedstocks from the atmosphere can greatly contribute to the reduction of global warming
- Methane CH<sub>4</sub> can be produced from CO<sub>2</sub> (air) using Green H<sub>2</sub>/renewable energy which Calysta can convert to carbon negative protein (FeedKind 2030)

Land Required to Produce Protein Equivalent to a 100,000 mtpa FeedKind Plant (km<sup>2</sup>)



- Unlike animal or plant protein products, FeedKind does not need carbohydrates (C6) for growth or compete with land for photosynthesis
- Increasing land availability for Soy demand is a driver of deforestation
- 0.1 sq Km factory (10 soccer pitches) can displace 2,500 km<sup>2</sup> of soy (annual Amazon forest loss is 10,000 km<sup>2</sup> in 2021)



# Calysta's protein is inspired by ancient health in nature, with our microbe isolated from hot springs in Bath

Hot springs have been revered since antiquity for their natural life-giving qualities and were worshiped by the Romans through Sulis / Minerva, the goddess of medicine

In the 17th-century, doctors began to prescribe the drinking of the thermal waters for internal conditions and illnesses

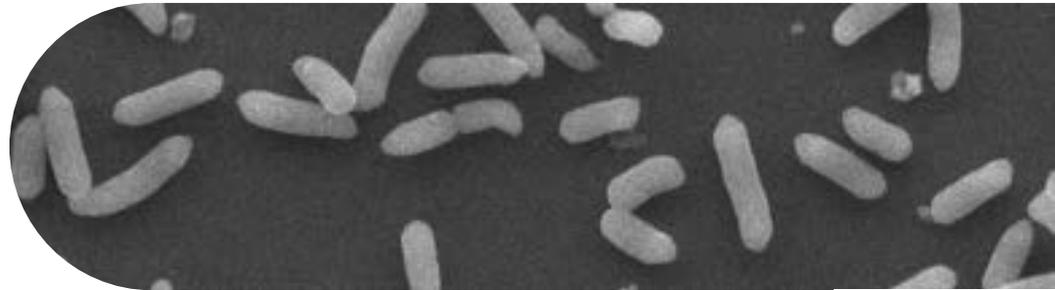
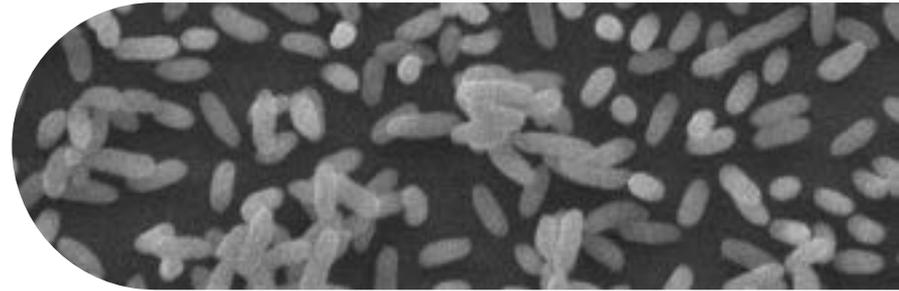
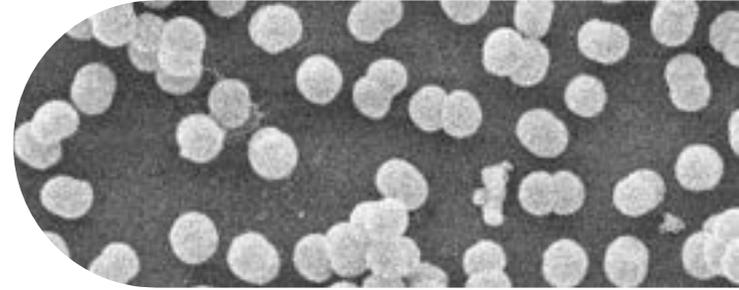


*The history of Bath is intrinsically linked with the natural hot springs that the city is founded upon. The first shrine at the site of the hot springs was built by an Iron Age tribe called the Dobunni, who dedicated it to the goddess Sulis, who they believed possessed healing powers*

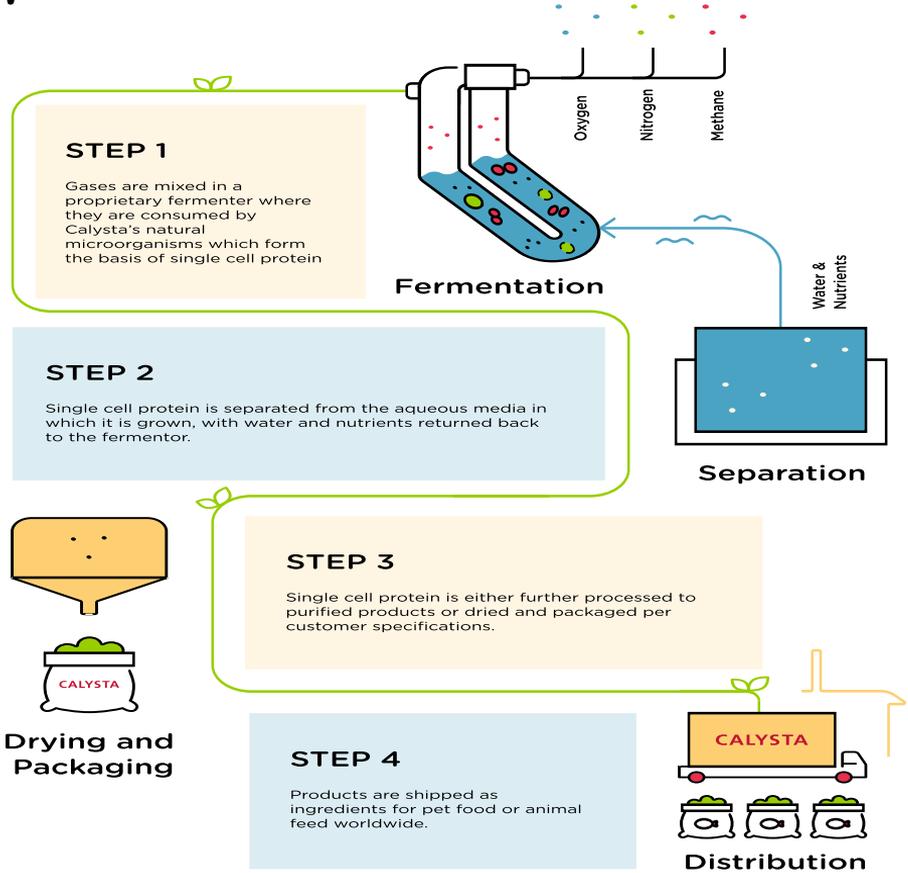
# Our bacteria

## Consortia working together

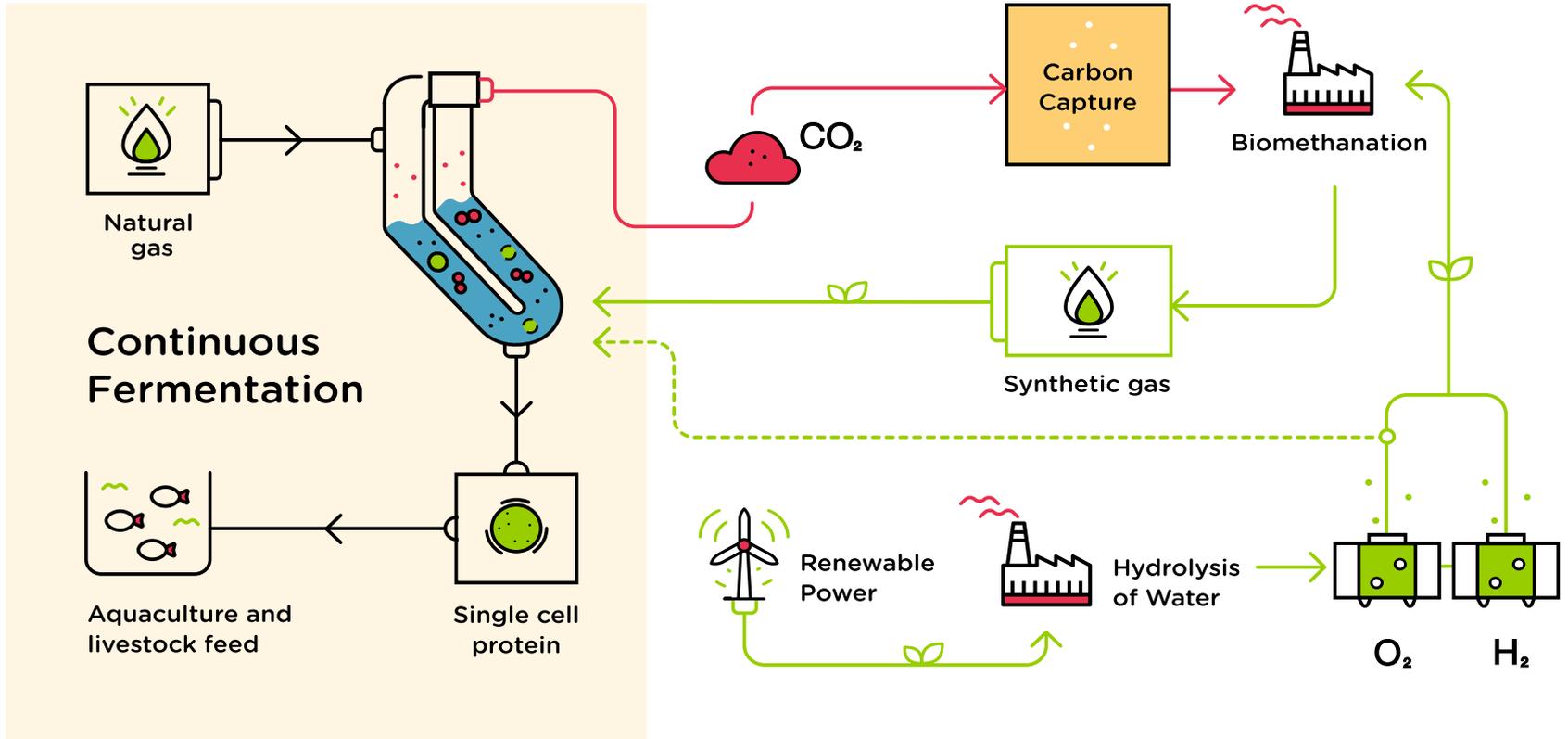
- *Methylococcus capsulatus* (>91%)
- *Cupriavidus* sp. (DB3) (6-8%) – consumes oxidation products of alkanes
- *Brevibacillus agri* (DB4) and *Aneurinibacillus danicus* (DB5) (<1%) – suppress spore forming bacteria



# Our current process



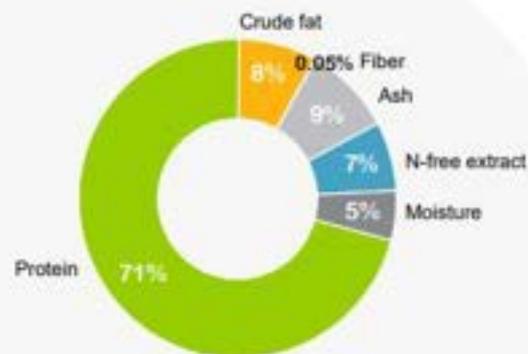
# Carbon Negative by 2030



# Our products are high-protein, with a complete amino acid profile and additional benefits

*Protein content of 71% to 82%; increasing in isolate form*

Dry weight %



Source: Calysta

## Description

Nutritionally dense single cell protein source  
Complete and balanced amino acid profile complementary to other major sources of protein  
Rich in B12 and iron

## Features / Application

### Flexibility in formulations through:

- 71% crude protein and 8% fat mean high protein and high calorie value
- Low fiber adds flexibility to formulation and increases digestibility
- Balanced amino acid profile provides excellent nutritional properties
- Controlled production process provides consistent year-round product with reduced risk of contaminants (e.g., mycotoxins, pesticides)

### Protein Isolates unique ingredient properties:

- High solubility, good emulsion and water binding properties
- Foaming
- Dark red color

Ingredient	Typical crude protein content, % crude protein	Average protein content = 53%
Calysta Protein	71%	71%
Soybean meal	49%	
Rapeseed meal	38%	
Pea protein	23%	
Poultry meal	60%	
Fish meal	64%	
Meat & bone meal	56%	
Insect meal	60%	

# Calysta's protein characteristics outperform many other proteins in the marketplace

Protein Source	Calysta Protein	Meat Products	Egg Albumin	Whey protein isolate	Soy proteins	Wheat proteins	Pea proteins	Insect proteins	Algal proteins
PDCAAS	1	0.9	1	1	0.9-1	0.2-0.4	0.6-0.9	0.35 - 1	0.6-0.8
Vegan	Yes	No	No	No	Yes	Yes	Yes	No	Yes
Gluten free	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes
GMO free	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes
Organoleptic Properties	Neutral	Meaty taste	Neutral	Neutral	Poor to ok	Poor to ok	Poor to ok	Poor to ok	Poor
Allergies	Low	Low	High	High	High	High	Medium	High	Low
Pathogens	Low risks	Some risks	Some risks	Low risks	Low risks	Low risks	Low risks	Low risk	Some risks
Pesticides / heavy metals	N/A	Low risks	Low risks	Low risks	Risks	Risks	Risks	Low risk	Risks
Sustainability	Good	Very poor	Poor	Average	Poor	Average	Average	Good	Av. - Good

## SCP (Calysta) Safety Credentials

	Plant Protein	Animal Protein	SCP* <small>Calysta</small>
Inherent Bacterial Contamination	✓	✓	✗
Mycotoxins	✓	✓	✗
Animal Diseases	✗	✓	✗
Pesticide & Herbicides	✓	✓	✗
Environmental Chemical Contamination	✓	✓	✗
Heavy Metals	✓	✓	✗
Alkaloids	✓	✗	✗
Veterinary Drugs	✗	✓	✗
Hormones	✗	✓	✗

# Calysta has validated FeedKind with leading academics, CROs, and aquafeed companies – it outperforms existing proteins

FeedKind's value and efficacy has been validated in dozens of species with the world's leading aquaculture universities

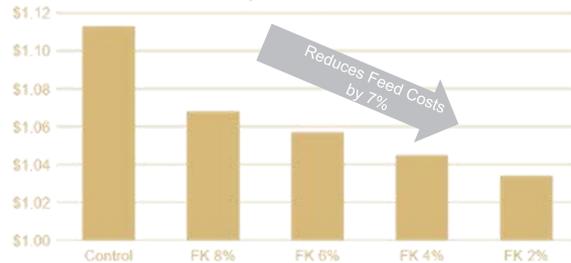


Protein is more than 90% digestible

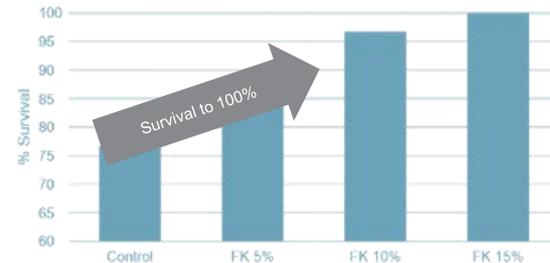
### FeedKind Improve Growth Rate



### FeedKind Helps Reduce Feed Costs



### FeedKind Helps Shrimp Resist Disease



# Commercially validated design using methane for fermentation

- 2000s - \$400+ million invested; Operated over 3 years on a “campaign” / run basis by DuPont
- 2014 - Calysta acquired designs and IP from Statoil-Dupont JV (10,000 MT per annum)
- 2017 - Calysta’s demonstration operating pilot plant in Teesside, UK with 50 MT annual capacity
- 2020 – JV between Calysta and Adisseo
- 2022 – completion of 20,000 MT plant in Chongqing, China
- 2023 – Plant commissioned; commercial sales Q2 2023
- 2025 and beyond – 100,000 MT plants in USA and KSA





**CALYSTA**



**CALYSTA**



**CALYSTA**

# Challenges

**Keeping them Happy and Alive!**



**Talent & Skills**



# Single cell proteins

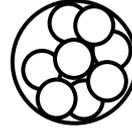
No longer “alternative” the future is now!

## Yeasts and fungi



- **Protein content:** Yeast 38-52%; Fungi 0.23-15%
- **Characteristics:** Uses different substrates, produce vitamins and micronutrients
- **Limitations:** Possible presence of toxins, limited protein content and poor amino acid profile
- **Examples:** *Saccharomyces cerevisiae*, *Kluyveromyces marxianus*, *Aspergillus oryzae*, *Yarrowia lipolytica*

## Microalgae



- **Protein content:** 60-70%
- **Characteristics:** Phototrophic, produce omega-3 fatty acids
- **Limitations:** Scale up, digestibility
- **Examples:** *Tetraselmis suecica*, *Isochrysis galbana*, *Dunaliella tertiolecta*, *Chlorella stigmatophora*, *Spirulina* spp.

## Bacteria



- **Protein content:** 50-80%
- **Characteristics:** High protein content, grown on C1 substrates
- **Limitations:** Palatability issues, high nucleic acid content, production of toxins
- **Examples:** *Methylobacterium extorquens*, *Methylococcus capsulatus*, *Rhodobacter sphaeroides*, *Clostridium autoethanogenum*, *Afifella marina*

# Fermentation to create sustainable protein

In the last 10 years, fermentation has emerged as a commercially viable method of replacing animal proteins to feed people, pets and livestock



# The solution – a revolution in protein supply

Our microbial protein, grounded in proven technology, can sustainably address the global protein needs in feed, pet and human food

# CALYSTA<sup>®</sup>

**Aquaculture  
and Feed**



 **FeedKind**



Protein ingredient in feed for diverse fish including salmon and shrimp, as well as other livestock

**Pets**



**PetProtein**



High-quality protein ingredient for dogs and cats

**Human food**



**Whole-cell**



Protein-rich ingredient for fortified foods, bars and nutritional applications

**Protein  
isolate**



Protein-rich additive for alternative protein food manufacturing

Calysta's protein can make scalable contributions to improving sustainably based global food security

Calysta's strategy will produce 300,000+mt per annum by 2027, and nearly 1M mt globally by 2030

- Our 100,000 mt production site and process can meet the annual nutritional protein needs of **3M+** people\*
- By 2030, Calysta could provide sustainable nutrition equivalent to the protein needs of nearly 30M people per year
- The Ukraine disruptions have made food security a global imperative; diversification of food sources is a key step
- In June 2022, the G7 described the disruption as a multidimensional crisis that has left as many as 323 million people around the globe at high risk of food shortages, a record

Impact across many of the 17 UN sustainability goals, with emphasis on:





# Thank You!

Matt Longshaw, Senior Scientist

[jblair@calysta.com](mailto:jblair@calysta.com)

07725203239

**CALYSTA**<sup>™</sup>  
MORE FROM LESS

# Q&A



# Shifting the Environment: Making Healthy and Sustainable Diets the Norm in Retail Settings

**Dr Vicki Jenneson**

Public Health Nutritionist  
University of Leeds Institute for Data  
Analytics



# Shifting the environment

making healthy & sustainable diets the norm in retail settings

**Dr Vicki Jenneson**

ANutr, BSc, MPH, MSc, PhD  
Research Fellow, University of Leeds

# Food for thought

1. Does healthy *always* mean sustainable?
2. Why is shifting retail environments important?
3. Why is shifting retail environments important?
4. What have we learnt so far?

# 1. Does healthy *always* mean sustainable?

Exploring definitions, metrics and trade-offs

# What is a sustainable diet?

Sustainable diets are those diets with low environmental impacts which contribute to food and nutrition security and to healthy life for present and future generations. Sustainable diets are protective and respectful of biodiversity and ecosystems, culturally acceptable, accessible, economically fair and affordable; nutritionally adequate, safe and healthy; while optimizing natural and human resources.

*FAO, 2010, Sustainable Diets and Biodiversity.*

# What is a healthy diet?

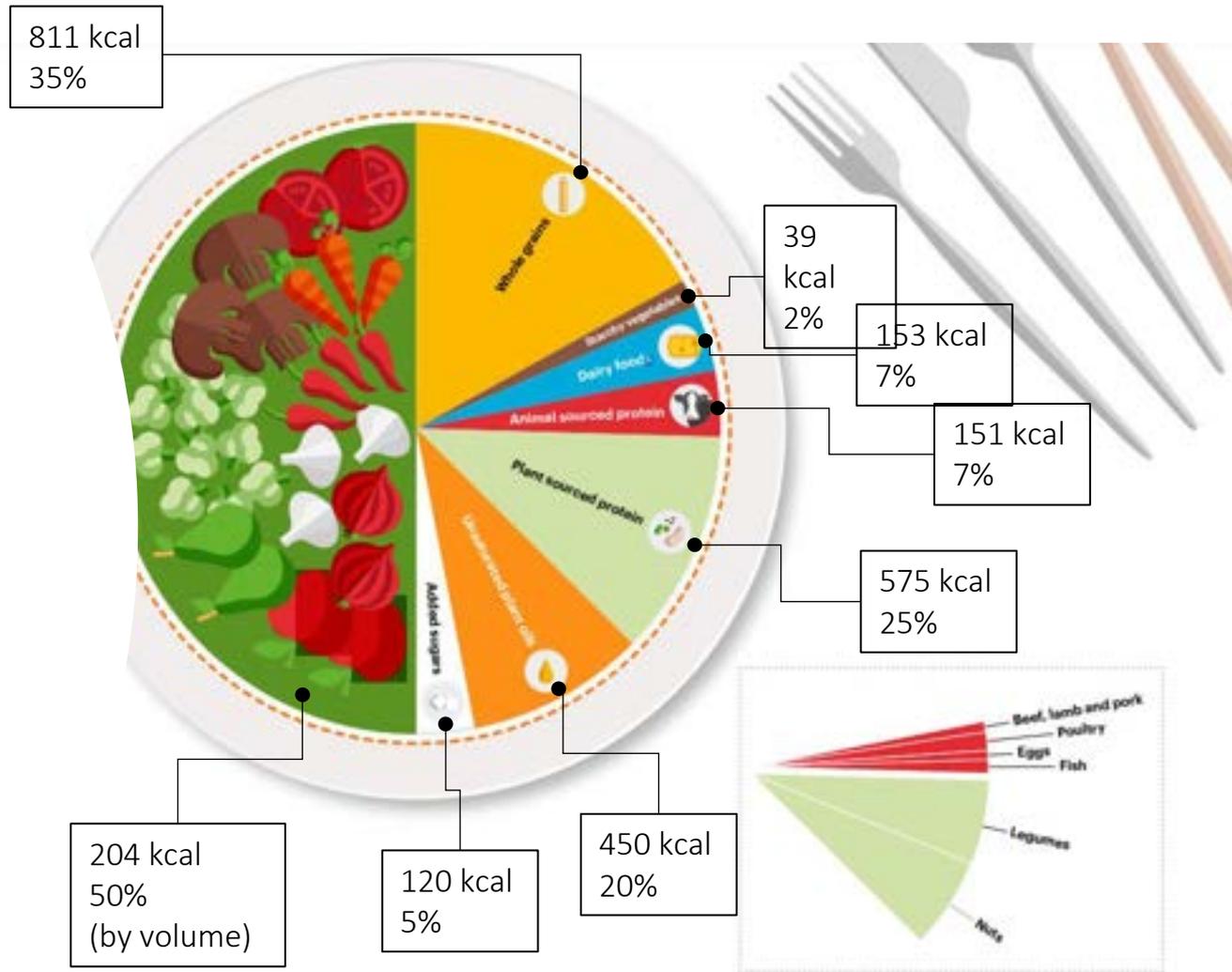
A healthy diet is one in which macronutrients are consumed in appropriate proportions to support energetic and physiologic needs without excess intake while also providing sufficient micronutrients and hydration to meet the physiologic needs of the body.

*Stark C. Guidelines for Food and Nutrient Intake. (2013)*

# EAT Lancet Planetary Health Diet

To feed a world population of 10 billion people in 2050

Would lead to 11 million fewer premature adult deaths (20% reduction)

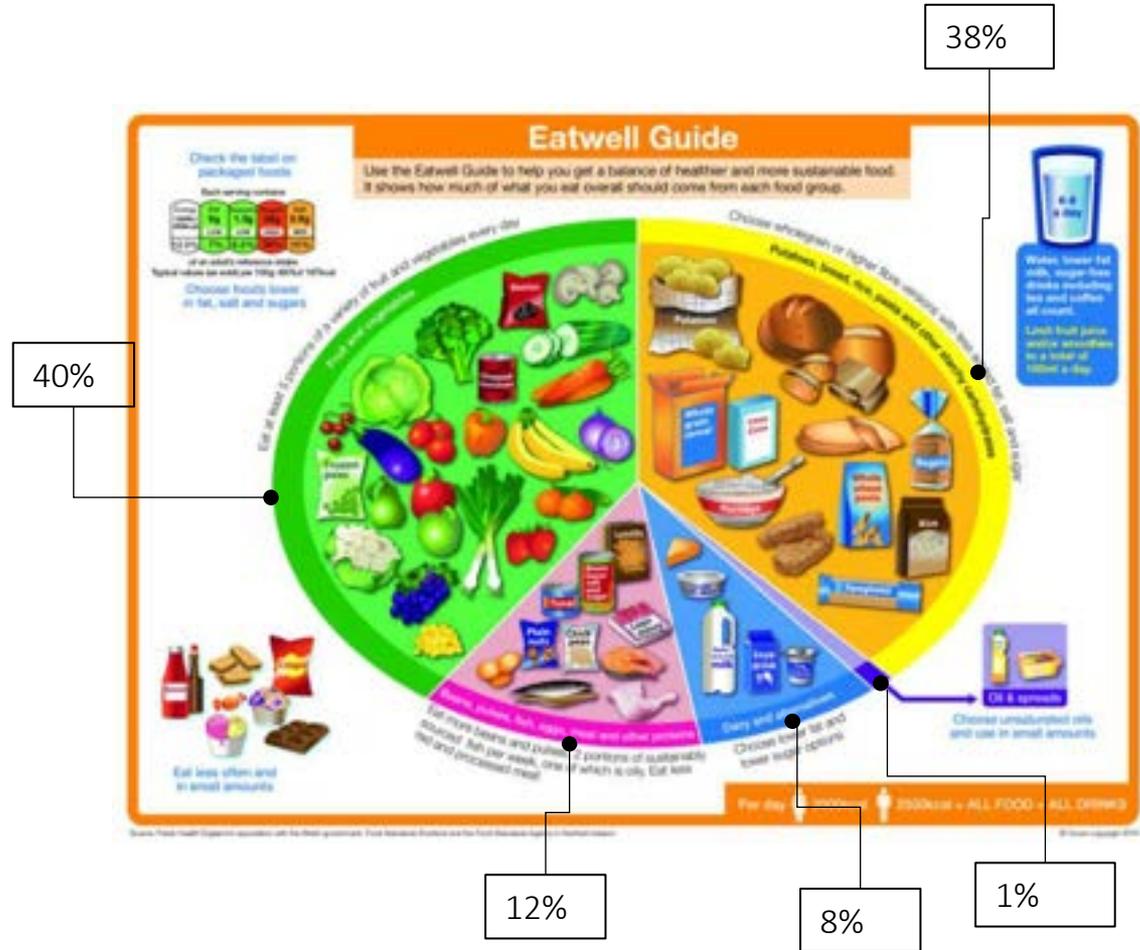


# UK Government Eatwell Guide

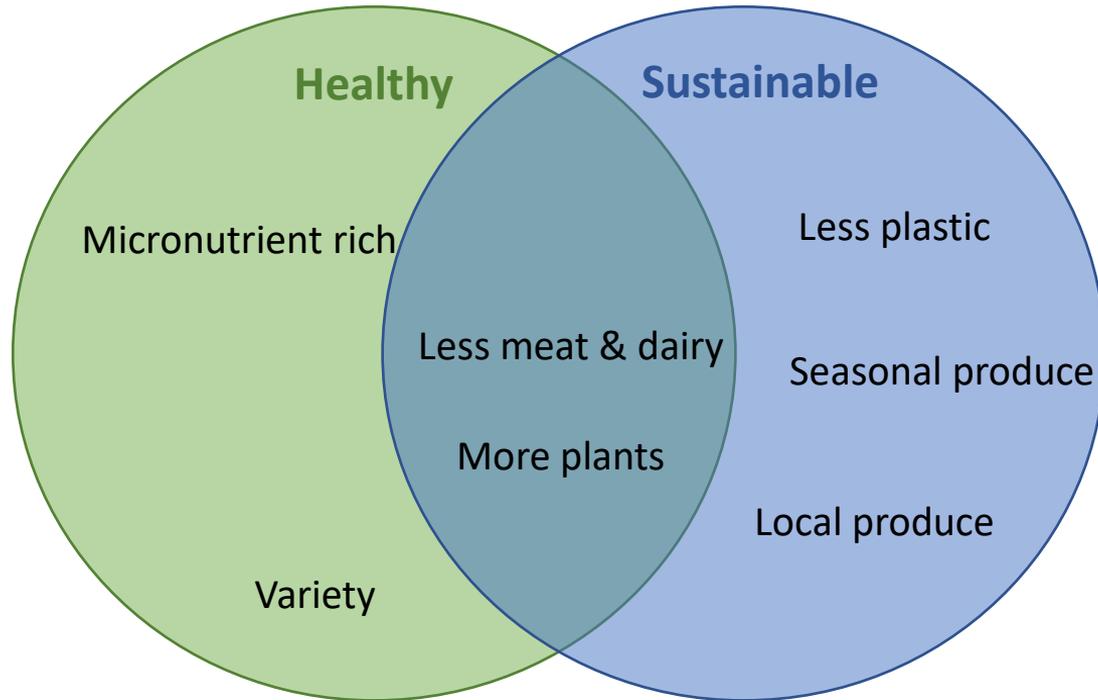
Just 1% of the UK population currently meet Eatwell Guide recommendations

Aligning to the Eatwell Guide would lead to

- 31% lower GHGEs
- 34% lower land use
- 17% lower water use
- 17.9m more healthy life years



# Principles of healthy & sustainable diets





The power to  
choose

**35,000**

choices daily

**227**

related to food

(Wansink and Sobal 2007)

# What do *sustainable* products look like?



No single accepted definition of what a sustainable food is (holistic concept)



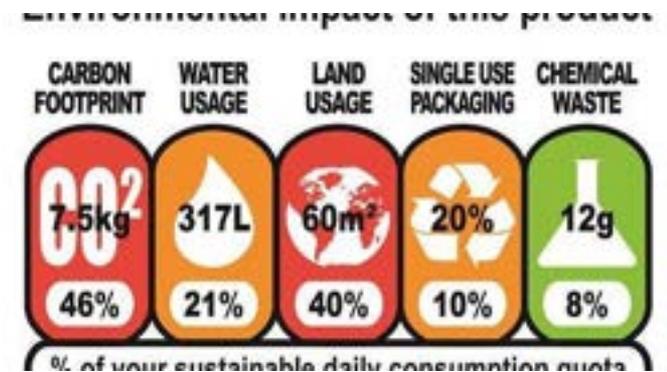
Sustainability not communicated well to the consumer



Retailer sustainability metrics are lacking



Life Cycle Assessment evidence required to substantiate green claims



# Tesco plant-based burger ad pulled over “misleading” claims about the planet



08 Jun 2022 --- The UK's Advertising Standards Authority (ASA) has resolved that a 2021 Tesco ad regarding its own brand Plant Chef plant-based burger was “likely to mislead” the public. The claims under scrutiny were that the burger had “positive environmental differences to the planet compared to their meat equivalents.”

ASA ruled that these ads must not appear again in their current form and for Tesco not to make unsubstantiated claims about their products in the future.

“Because we had not seen evidence...that demonstrated that Plant Chef products could make a positive environmental difference to the planet compared to their meat equivalents, nor had we seen evidence for the full life cycle of the Plant Chef burger, we concluded the claims regarding their positive benefits to the planet had not been substantiated,” concludes ASA.

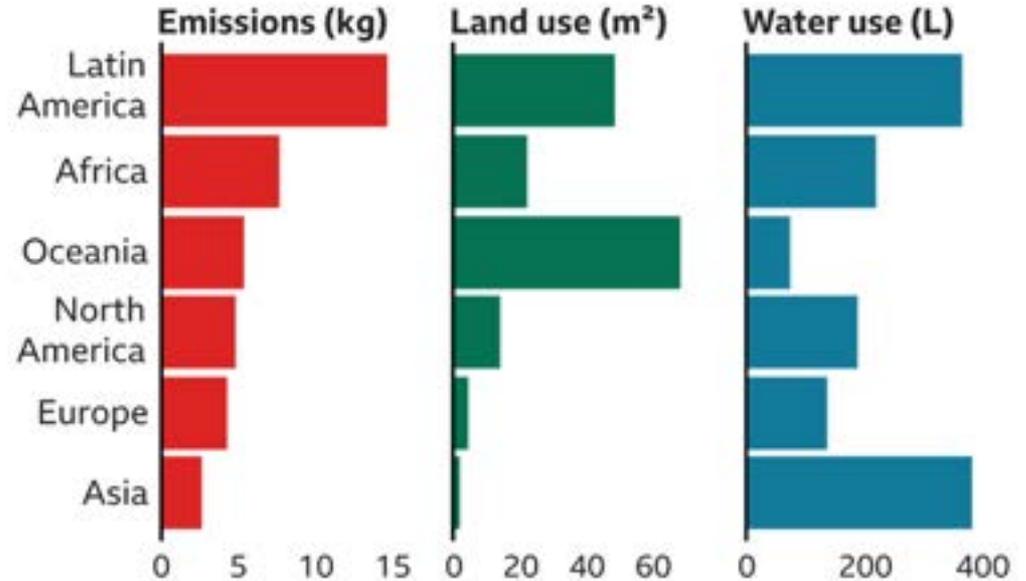


Product-level choices can make a big difference

- **Focus on carbon emissions**
- **Population-level average** – (total food imports & percentage from each country)
- **Farm to retail** - (discount home cooking)

## The impact of beef is highest in Latin America

Environmental footprint of one serving of beef by region



Source: Poore (Oxford University)



## Produce of

Produce of United Kingdom, Morocco, Netherlands, Spain

**LIDA**

# What do *healthy* products look like?



**Nutrient Profile**  
Models help us quantify the 'healthiness' of foods



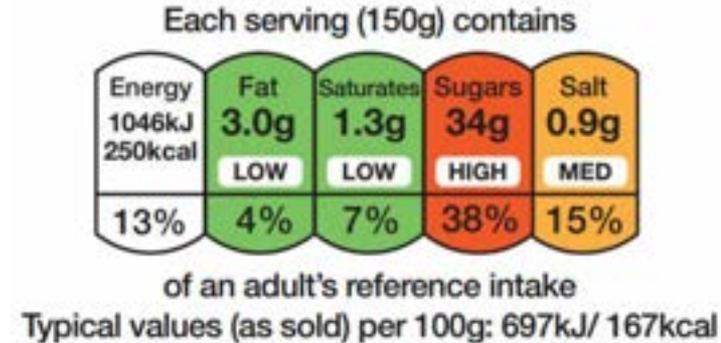
**Front of pack labelling** allows key nutrition indicators to be highlighted to consumers



**Back of pack nutrient panel** puts products in context of individual daily allowances



**Nutrition and health claims** are regulated and must be backed up with evidence

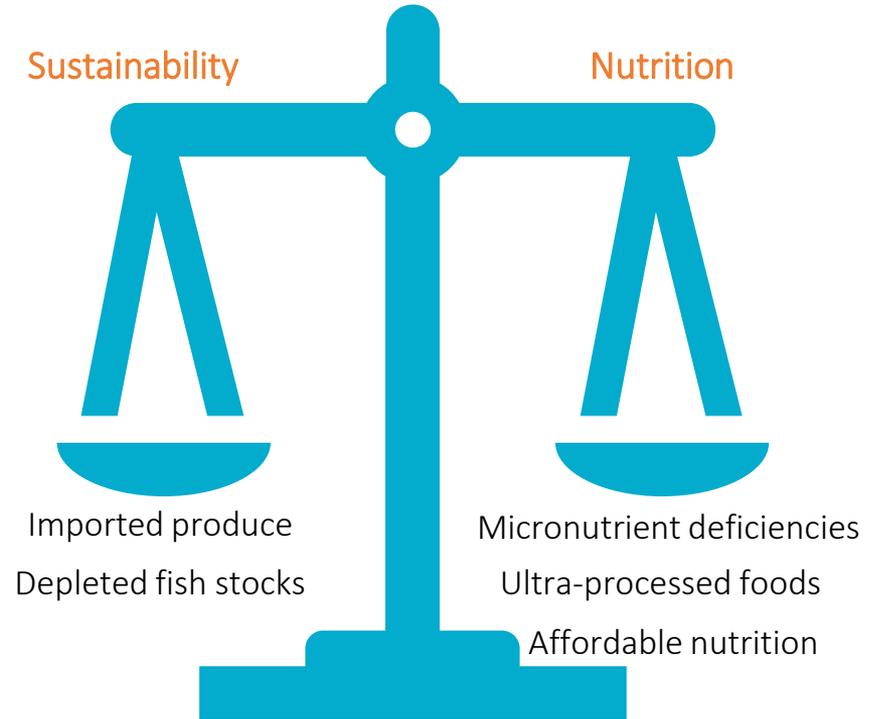


Nutrition				
Typical values	100g contains	Each slice (typically 44g) contains	% RI*	RI* for an average adult
Energy	985kJ 235kcal	435kJ 105kcal	5%	8400kJ 2000kcal
Fat	1.5g	0.7g	1%	70g
of which saturates	0.3g	0.1g	1%	20g
Carbohydrate	45.5g	20.0g		
of which sugars	3.8g	1.7g	2%	90g
Fibre	2.8g	1.2g		
Protein	7.7g	3.4g		
Salt	1.0g	0.4g	7%	6g

This pack contains 16 servings

\*Reference intake of an average adult (8400kJ / 2000kcal)

# Trade offs



# 2. Why is shifting retail environments important?

Exploring industry responsibility & the importance of data

# Escape the Junk Food Cycle and protect the NHS

- **9/10** people regularly buy their groceries from supermarkets
- The junk food cycle – food environment is flooded with cheap poor quality food, setting us up to fail
- Nearly **300** UK obesity policies in the last **30** years  
(Theis D, 2021)

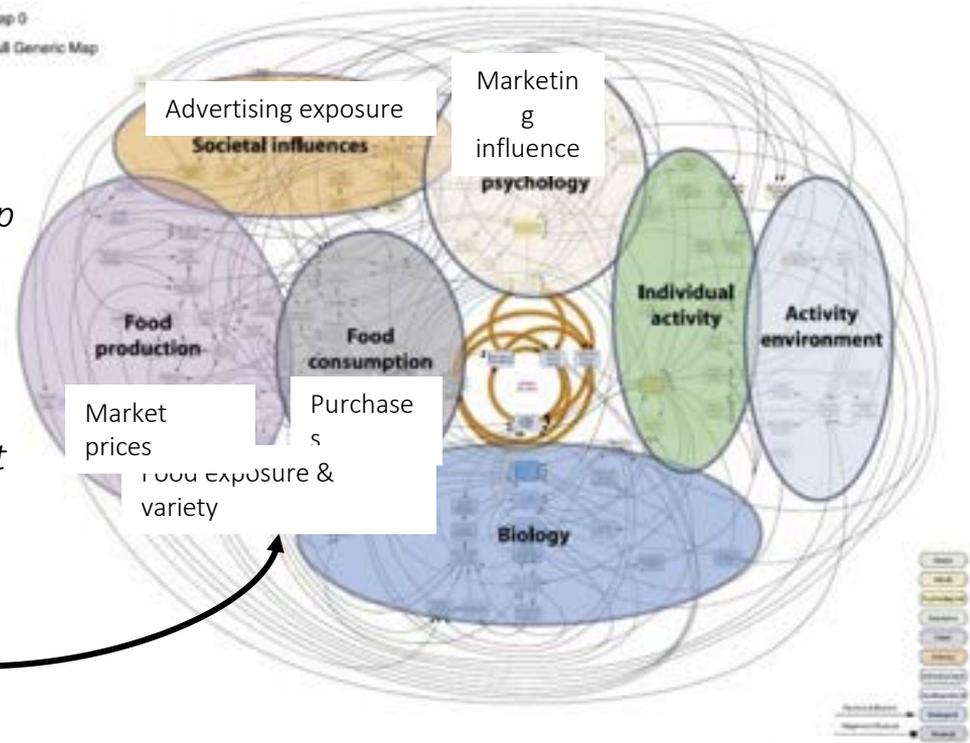
# The power of retail data

**Morris et al**

*“80% coverage of the Foresight obesity systems map is possible using a wide range of big data sources.*

*Big data offer great potential across many domains of obesity research and need to be leveraged in conjunction with traditional data for societal benefit and health promotion.”*

Map 0  
Full Generic Map

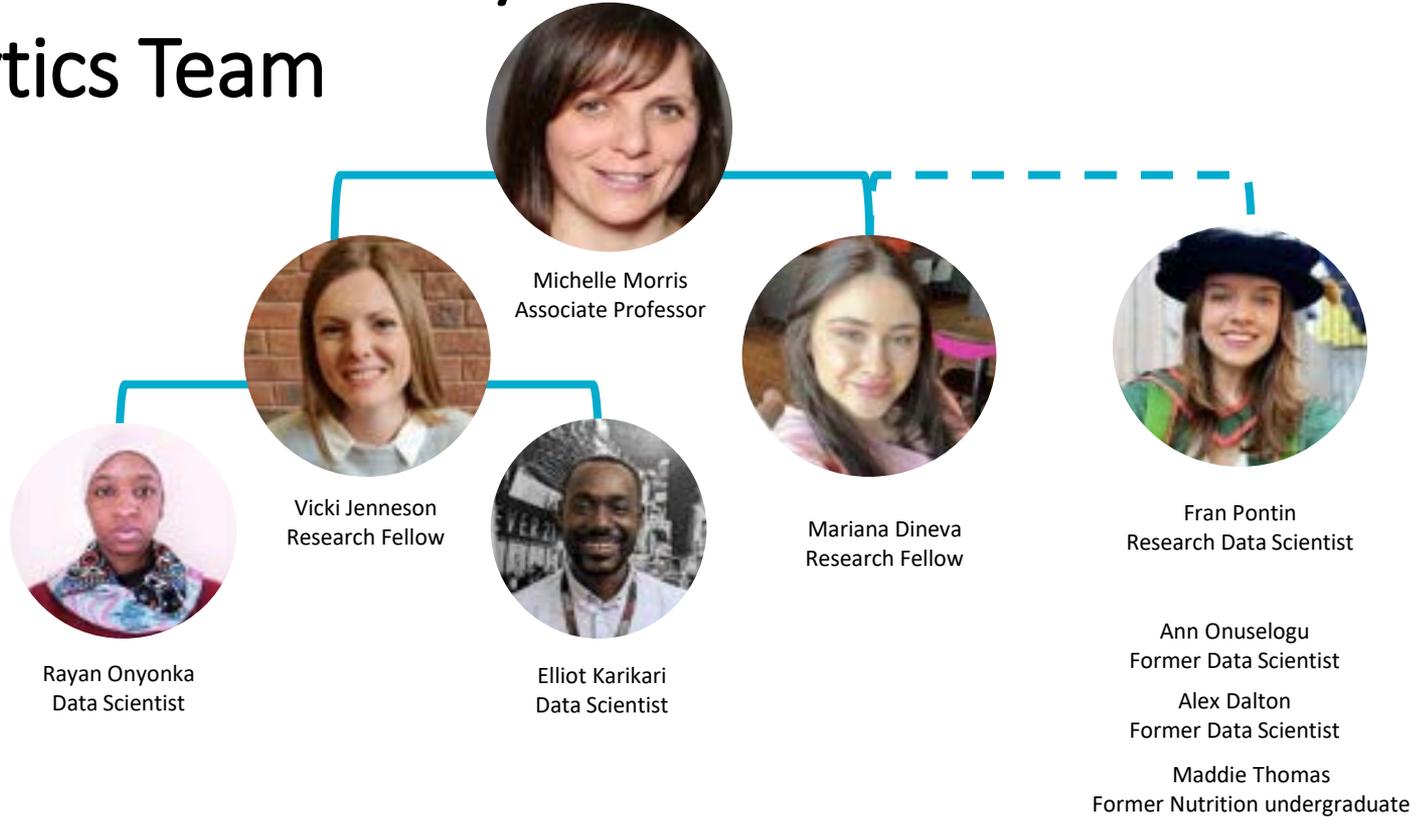




# The role of retail

- Sourcing
- Ranging
- Marketing
- Monitoring

# Nutrition And Lifestyle Analytics Team



# 3. What have we learnt so far?

Case studies from the IGD Healthy & Sustainable Diets programme trials

# IGD Healthy & Sustainable Diets trials

## Challenge

The food we consume is bad for our health and our planet. Only 1% of the UK population meet Eatwell Guide dietary recommendations.

But changing our behaviours is hard.

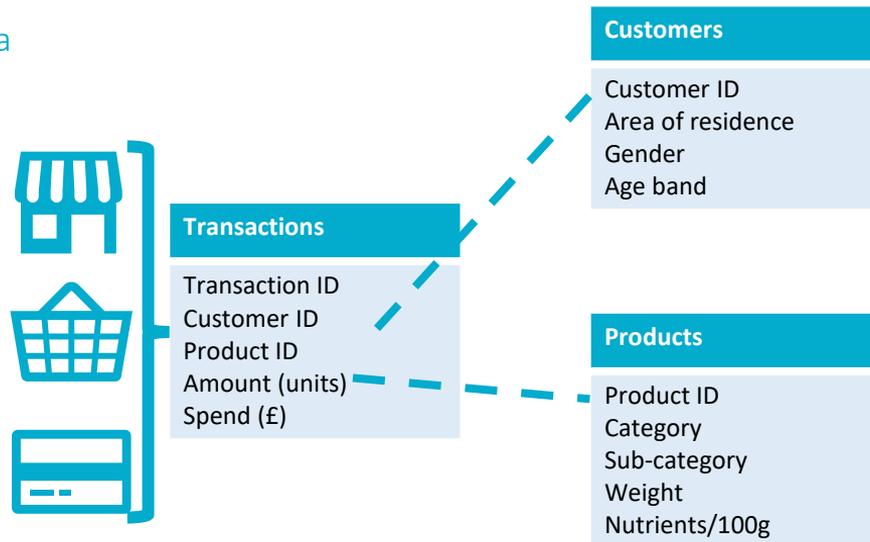
5 behavioural levers have been proposed as promising to nudge customers towards healthy & sustainable choices in store.

## What we did

Worked with the IGD to engage their Healthy and Sustainable Diets working group members (20+ retailers & manufacturers) to

- Evaluate existing industry initiatives
- Co-design & implement new interventions
- Share industry-wide knowledge on what works to shift customer behaviour

## Data



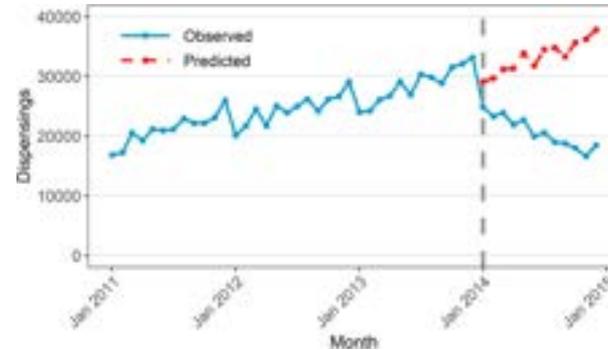
# Trial metrics

## Challenge

Developing a set of common metrics which can be used across retailers to evaluate trials.

Incorporate aspects of health and sustainability (despite data limitations).

## Sales – interrupted time-series



## Basket composition – Eatwell Guide analysis



# IGD behavioural levers

<b>Signposting</b> 	<b>Placement</b> 	<b>Product</b> 	<b>Influence</b> 	<b>Incentivisation</b> 
<b>Does the messaging help normalise change?</b> Use signage or educational messaging to highlight better choices. Keep messaging simple and focus on positive language to help normalise change.	<b>How are the options presented?</b> Optimise product placement, both in-store and online, to make healthy sustainable choices easy. Consider solutions that support people with meal planning.	<b>Do the options appeal to your target audience?</b> Use language and imagery to 'frame' healthy, sustainable choices as appealing. Health shouldn't always be the primary focus.	<b>Are there any social influences present?</b> Make it easy for people to try something new. Recommend 'simple swaps' to existing recipes to help normalise healthy, sustainable choices.	<b>Is there anything that motivates us to try something new or do it again?</b> Incentivise trial of healthy sustainable options.

# Sainsbury's 60p fruit & veg

## Challenge

Price has been cited as a barrier to consuming healthier and more sustainable diets.

Only a third of adults achieve their 5-a-day and most stick to a narrow range of products.

Health and Wellbeing

Dr Michelle Morris, Dr Fran Pontin,  
Maddie Thomas,  
Leeds Institute for Data Analytics

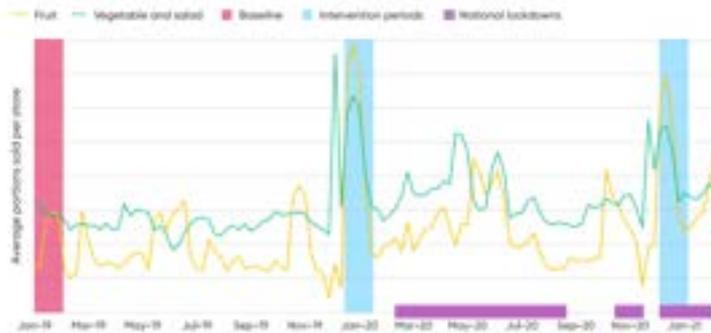
## What we did

Sainsbury's reduced the price of some fruit and veg products to 60p, throughout January for 2 consecutive years (2020 and 2021). Examined impact on sales.

## Findings

- Sales of fruit and vegetables increased by 78%
- Diets shifted towards the Eatwell guide
- The trial was most effective for higher value tropical fruits
- Fruit and vegetables not on promotion also saw an uplift
- Effects lasted for 3 weeks of the 4 week trial & were not sustained long term

### Sales of promoted fruit and vegetables



# ASDA

## Merchandising plant-based

### Challenge

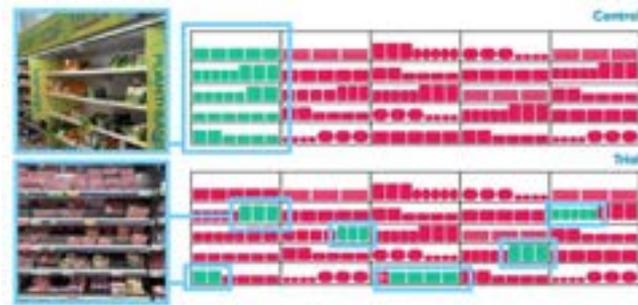
Plant-based meat alternatives are growing in popularity as customers seek healthy and more sustainable choices.

But some customers lack awareness or are unwilling to try.

Moving plant-based options into the meat bay has been suggested to encourage flexitarian choices.

### What we did

Asda moved plant-based items next to their meat-based counterparts within the fresh meat bay for 12 weeks.



### Findings

- Sales of relocated products declined by 30%
- This decline was greater in urban and more deprived areas
- Customers did not switch to other categories such as meat or frozen, suggesting they shopped elsewhere for their plant-based products
- Plant-based shoppers were reluctant to explore the meat aisle so couldn't find the products they were looking for
- Meat eaters weren't persuaded to purchase plant-based options, potentially put off by their higher price tag
- ASDA has since committed to increasing their vegan range by 50% in 2023, and improving the price comparability with meat



# Trials outputs to date

- 2 retailer master collaborations
- 3 year collaboration (ongoing)
- 4 IGD Driving Change reports
- 5 retailer trials

# Data gaps



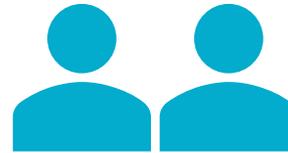
Product  
weight data



Product-level  
sustainability  
data



Crossover  
between  
sustainability  
& nutrition

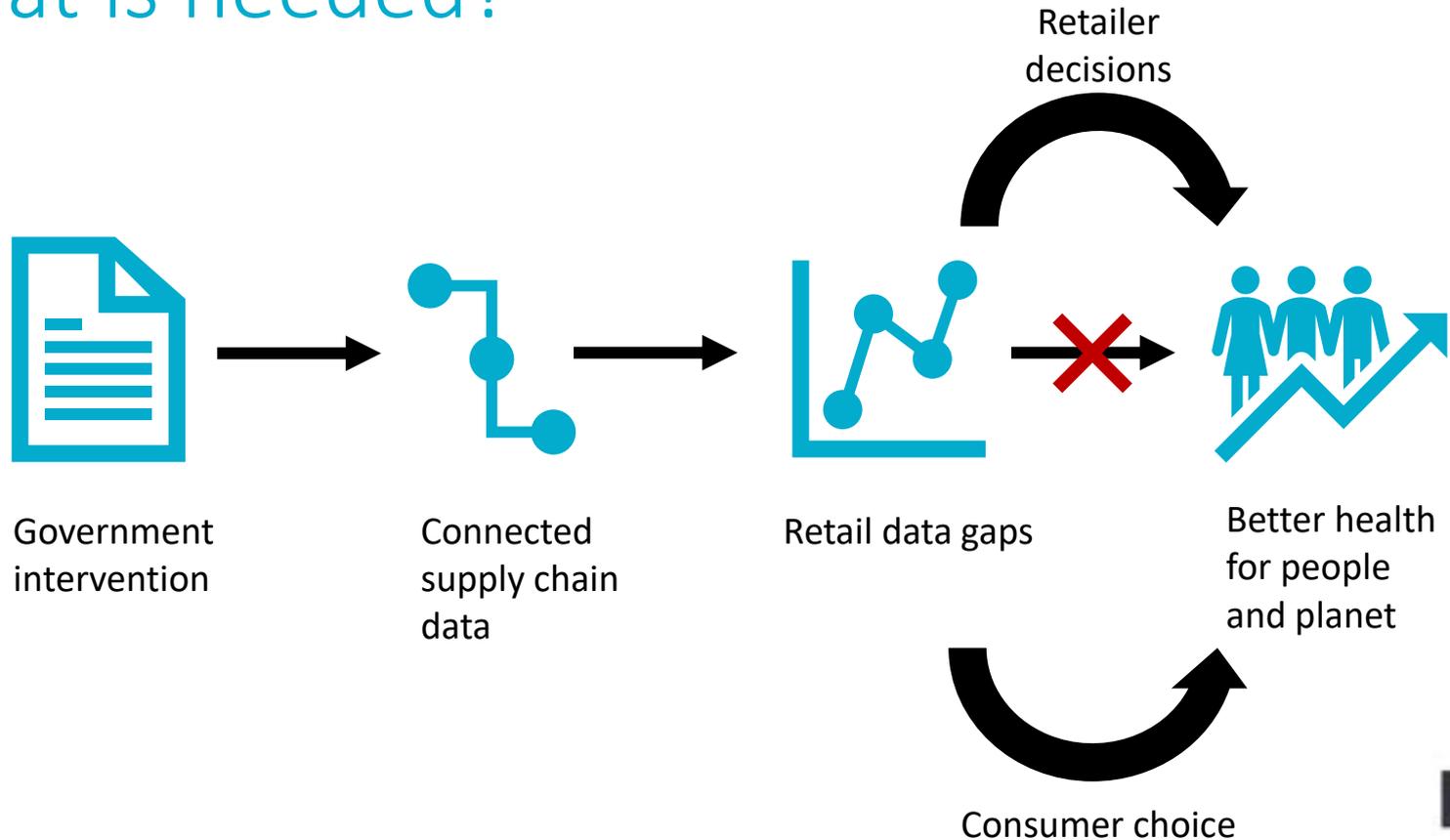


Food system  
digital twin



Sustainability  
labelling

# What is needed?



# Thanks for listening!

## A challenge to industry

What decisions would you make for the food system if you were designing for you?

# Q&A



# Break



# Theme 3: Nutrition and Food Security



# Innovation Sweet Spot: Steering Food Technology Towards Improving Health and Food Environments

**Parita Doshi**

**Deputy Director**  
A Healthy Life Mission - Nesta





**Innovation Sweet Spot: Steering food technology towards improving health and food environments**

**Parita Doshi -  
Deputy Director, A Healthy  
Life Mission, Nesta**



## About Nesta

**We are the UK's innovation agency for social good. We design, test and scale new solutions to society's biggest problems, changing millions of lives for the better.**

For over 20 years, we have worked to support, encourage and inspire innovation that benefits society, a purpose that is more relevant now than ever.

→ [Read more about our history](#)

## our missions

### A fairer start



Narrow the outcome gap between children growing up in disadvantage and the national average.

### A healthy life



Increase the average number of healthy years lived in the UK, while narrowing health inequalities.

### A sustainable future



Accelerate the decarbonisation of household activities in the UK and improve levels of productivity.



We design, test and scale new solutions to society's biggest problems.

## our roles

### Innovation partner



Design, test and scale innovative solutions hand in hand with those who will use them.

### Venture builder



Create, support and invest in early-stage ventures to develop new solutions and shift key markets.

### System shaper



Influence wider systems of policy, practice and funding to support and promote innovation.

# Our practices

Experimentation &  
Evidence

Behavioural  
Science

Arts

Our approach to innovation harnesses the **collective power of different disciplines, methods and perspectives** to help us see problems in new ways, borrow solutions from different fields, and continually push boundaries of what we think is possible. Our expertise includes:

Design &  
Technology

Collective  
intelligence

Data Science

# A healthy life

**Our mission is to increase the average number of healthy years lived in the UK, while narrowing health inequalities.**

At Nesta, we are focusing on halving the prevalence of obesity by 2030.

We do this by designing, testing and scaling solutions that drive the change needed: changes in our food environment – the places we shop, the foods we buy, the streets we walk on – to make healthy eating easier and more appealing.

What surrounds us shapes us...



The price of healthy options



How convenient it is to find, prepare and eat healthier foods



Portion sizes of meals in restaurants, takeaways and ready meals



The range of healthy products developed by food manufacturers



The availability of healthy options stocked by retailers



Advertising and promotions that we are exposed to

The food environment is made up with everything we experience in a place that relates to food.

This could be your:

**Workspace**  
**Online Spaces**  
**Neighbourhood**

# Innovation Sweet Spots: Food innovation, obesity and food environments



# Innovation Sweet Spots at a glance...

**VC investment**

**Patents**

**Research funding**

**Public discourse**

**Quantitative analysis + Sensemaking and foresight**

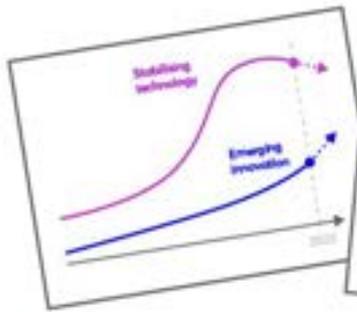
**Futures wheel**

**Expert survey**

**Food tech and innovation trends**  
 Capturing multiple aspects of the innovation system

**Expert insight**  
 Capturing insights on the potential impact of food tech and innovations

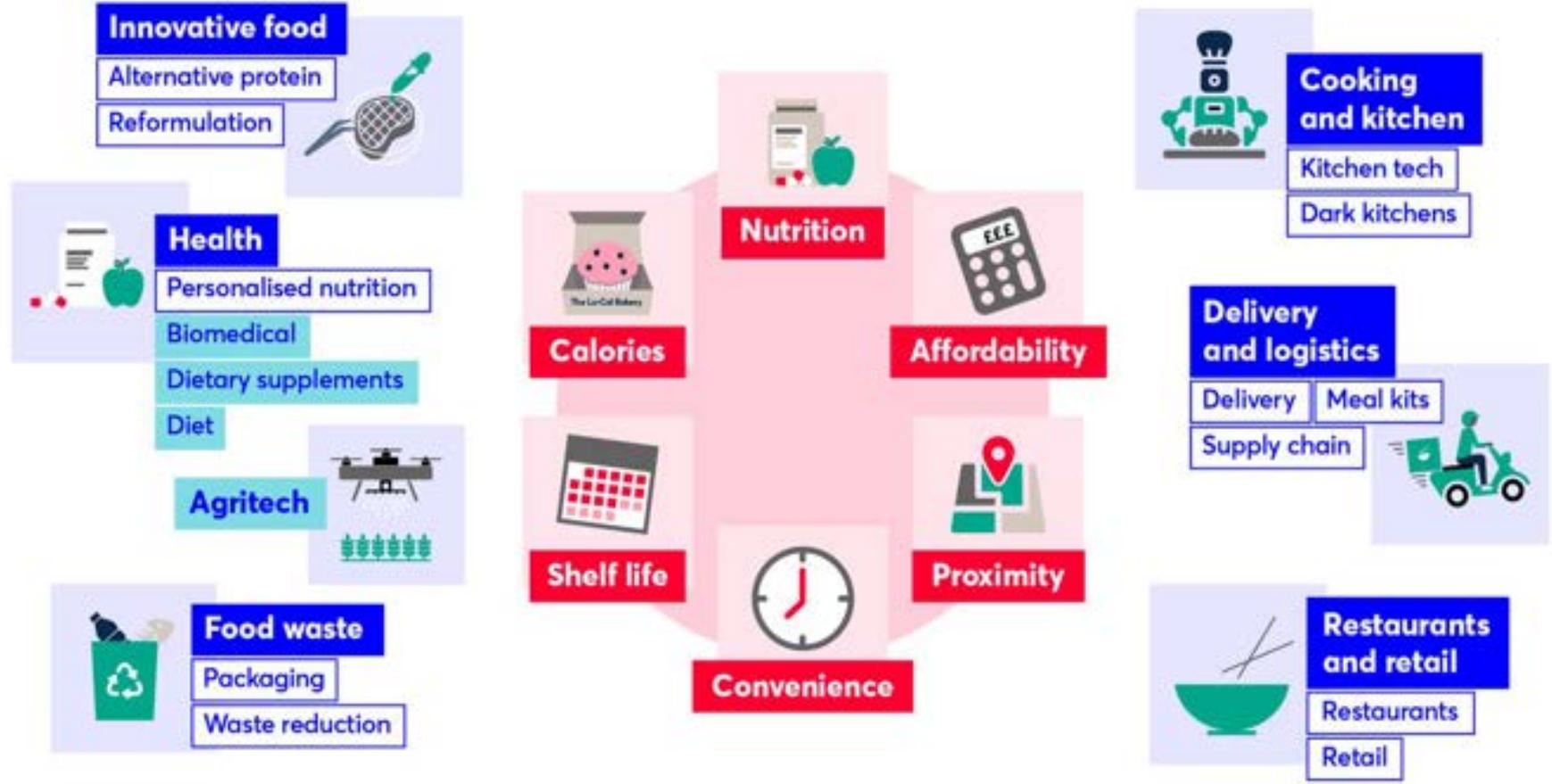
**Expert interviews**



Innovation	Research investment	VC	Patent
Innovation 1	●	●	●
Innovation 2	●	●	●
Innovation 3	●	●	●
Innovation 4	●	●	●
Innovation 5	●	●	●



# Food tech and innovation landscape



# What we found



# Messages

 **A wave of innovation:** A surge of research and investment has given rise to a host of food innovations.

Global food tech investment  
has increased

**x40**

from **£670 million in 2011**  
to **£26.7 billion in 2021**,  
outperforming total venture  
funding growth across  
all sectors.



2011



2021

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Source: Nesta's analysis of Dealoam and Crunchbase data on early stage venture capital investments.

**BUT...**

 **We question is the wave heading in the right direction?**

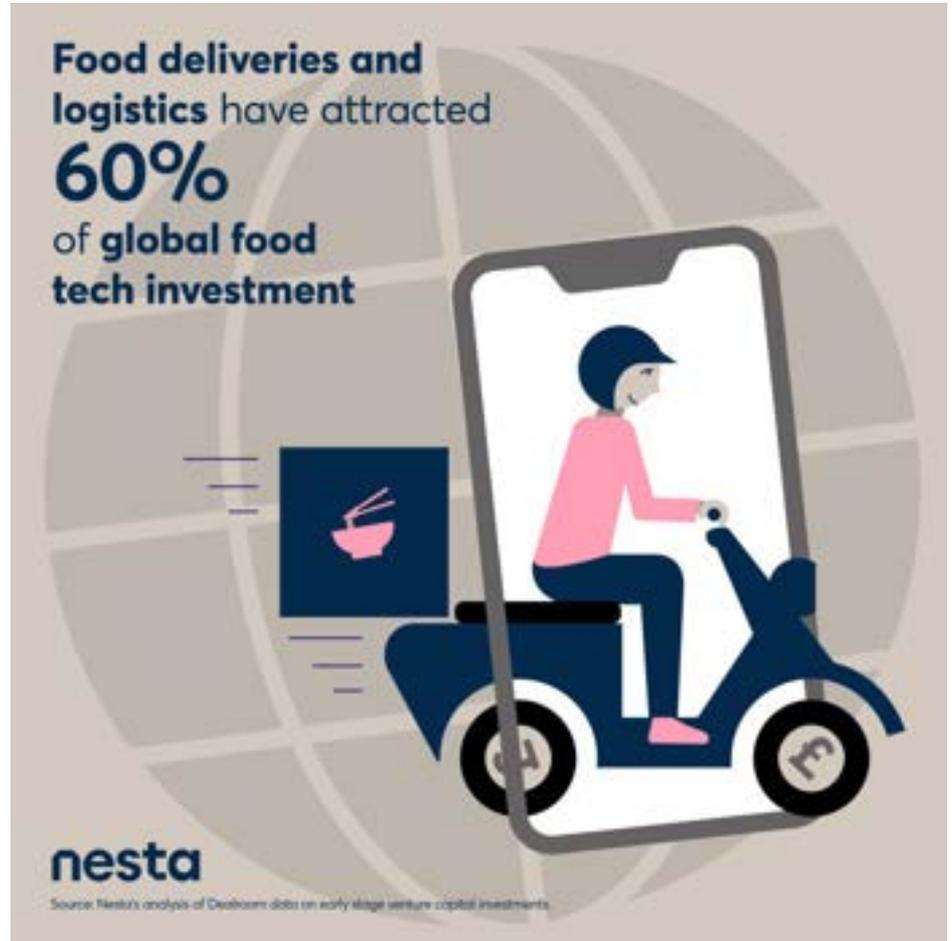
**AND...**

 **Suggest what could be done to steer the wave**



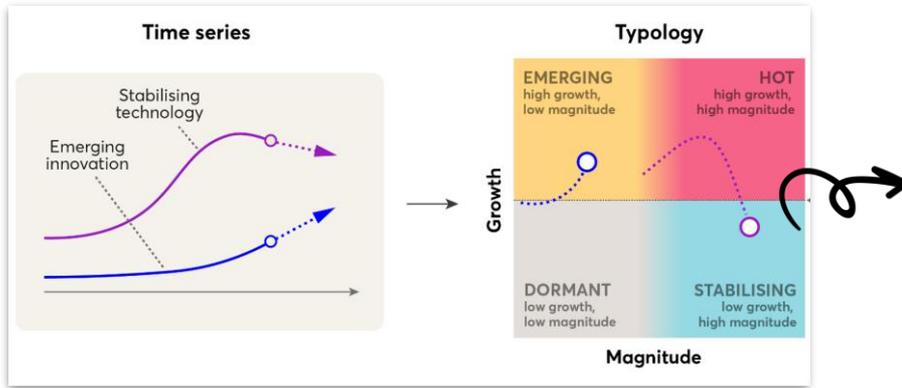
## Findings

**Investment boom in food delivery and logistics: A challenge for the quality of food environments?**





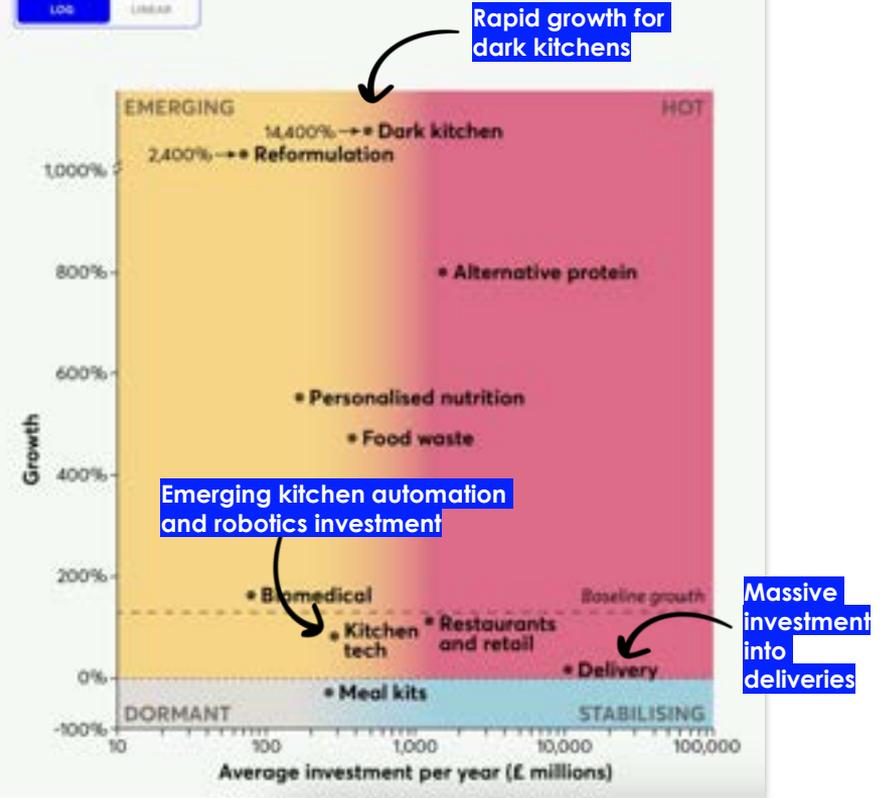
# Findings



**Figure 3. Global food tech venture capital investment trends**

Early stage investment deals between 2017 and 2021 (eg. seed and series funding)

LOG LINEAR





## Findings

**800%**

**increase** in venture capital funding  
for **alternative proteins** between  
2017 and 2021



lab-grown  
meat



plant-based  
proteins



micro-organism  
fermentation

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Source: Nesta's analysis of Dealogic data on early stage venture capital investments into startups working on alternative proteins for human consumption. The growth rate is a smoothed estimate that compares the rolling three-year average of investment in 2017 versus 2021.

**Alternative proteins:  
An area of rapid  
growth but with  
unclear implications  
for health**

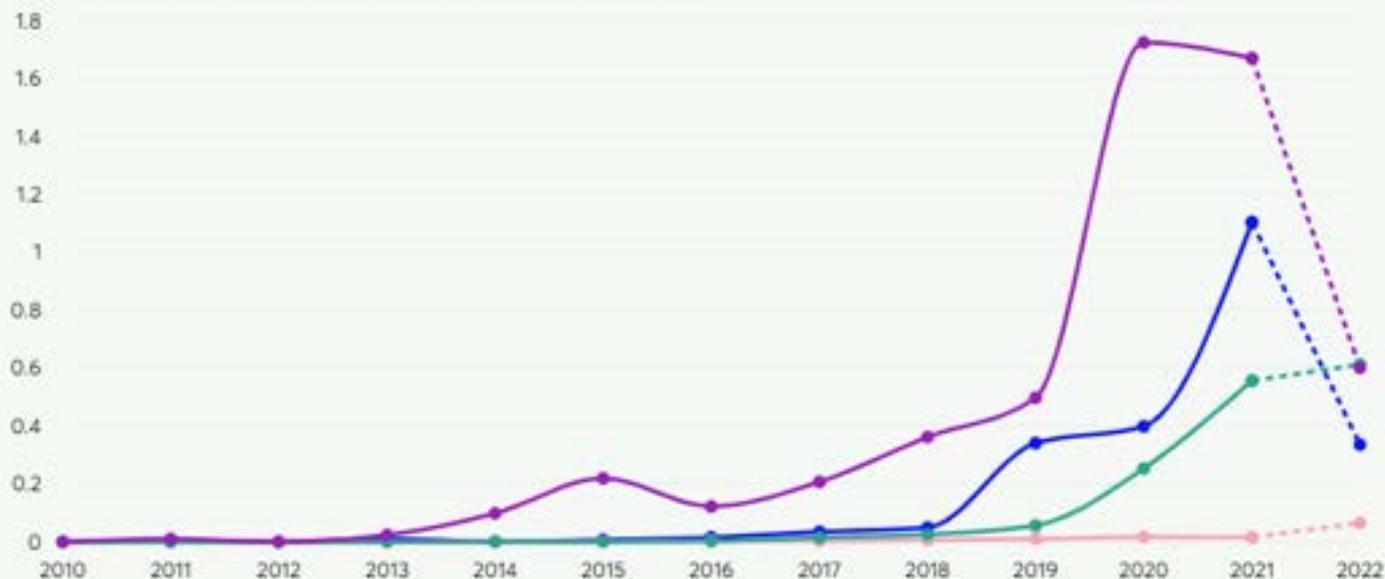


# Findings

**Figure 14. Global investment into alternative protein start-ups**

Early stage deals, eg, seed and series funding (£ billions)

Subcategories: ■ Plant-based ■ Fermentation ■ Lab meat ■ Insects



Source: Nesta's analysis of Dealroom data • Analysis aimed to include companies producing protein for human consumption only  
Dashed lines indicate the most recent (incomplete) data for 2022.

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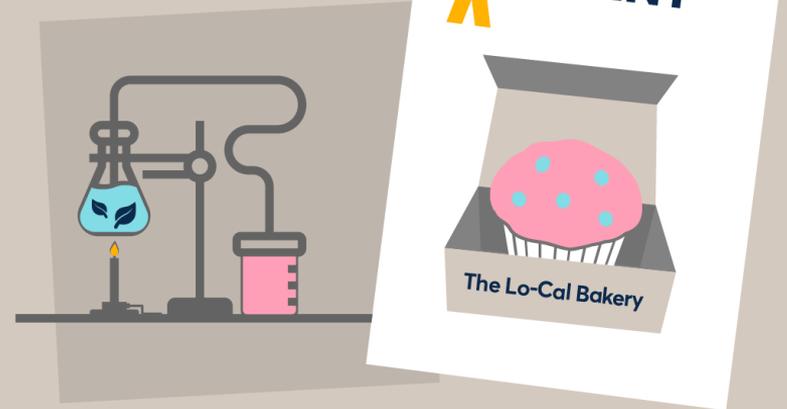
## Findings

The rise of innovation in reformulation: Good news for the future of our health?

**Patent applications** related to reducing calorie content have **increased by**

**165%**

in the last decade,  
**outperforming**  
**global patent growth.**



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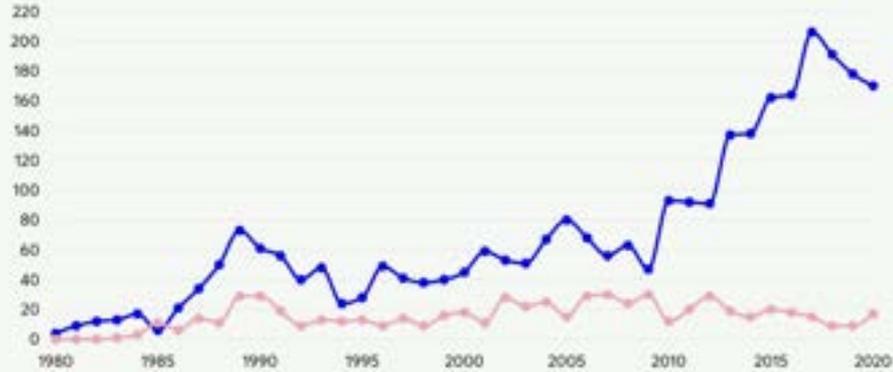
Source: Nesta's analysis of PatSnap patent data. The growth rate is a smoothed estimate that compares the rolling three-year average of patent applications in 2010 versus 2020.



# Findings

**Figure 29. Global patent applications for reduced calorie food stuffs**

Patents that add substantially **indigestible additives** such as dietary fibre (Group 1) or use **other mechanisms to reduce calories** (Group 2)



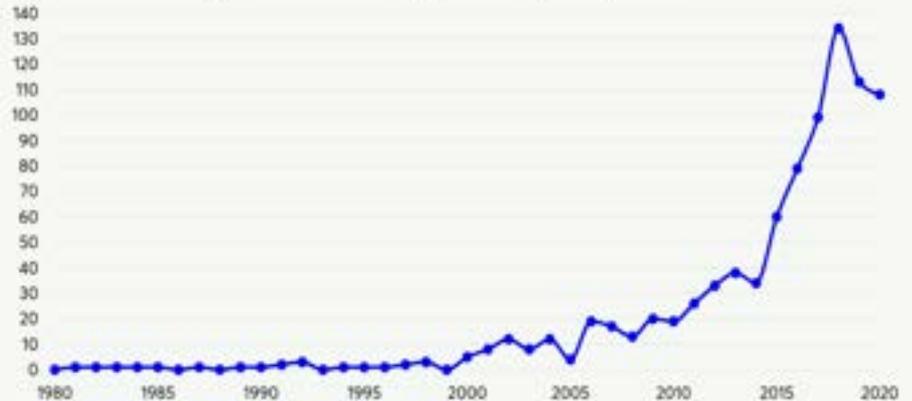
Source: Nesta's analysis of PatSnap data.

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580%  
growth  
in 2010-2020



**Figure 31. Global applications for satiety-increasing food patents**



Source: Nesta's analysis of PatSnap data - Patents were identified using search terms and subsequent filtering by patent symbols related to food (as there are no patent symbols for satiety as such).

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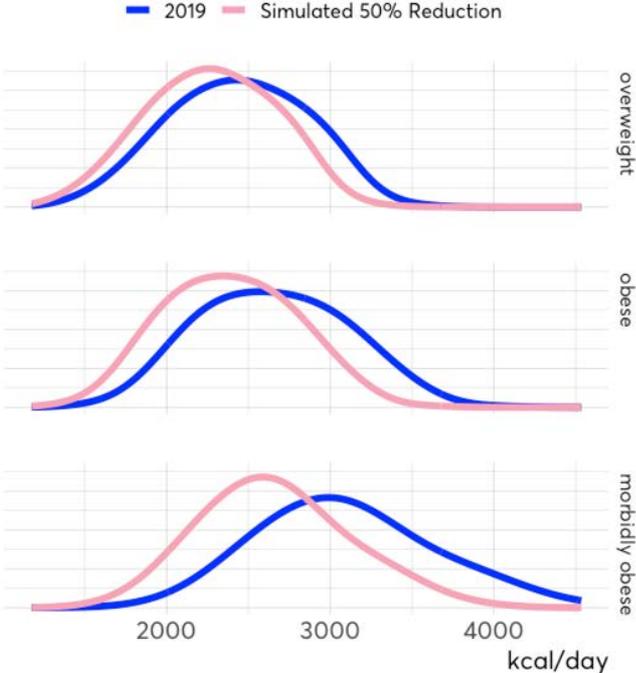
# Our work investigating targeted reformulation



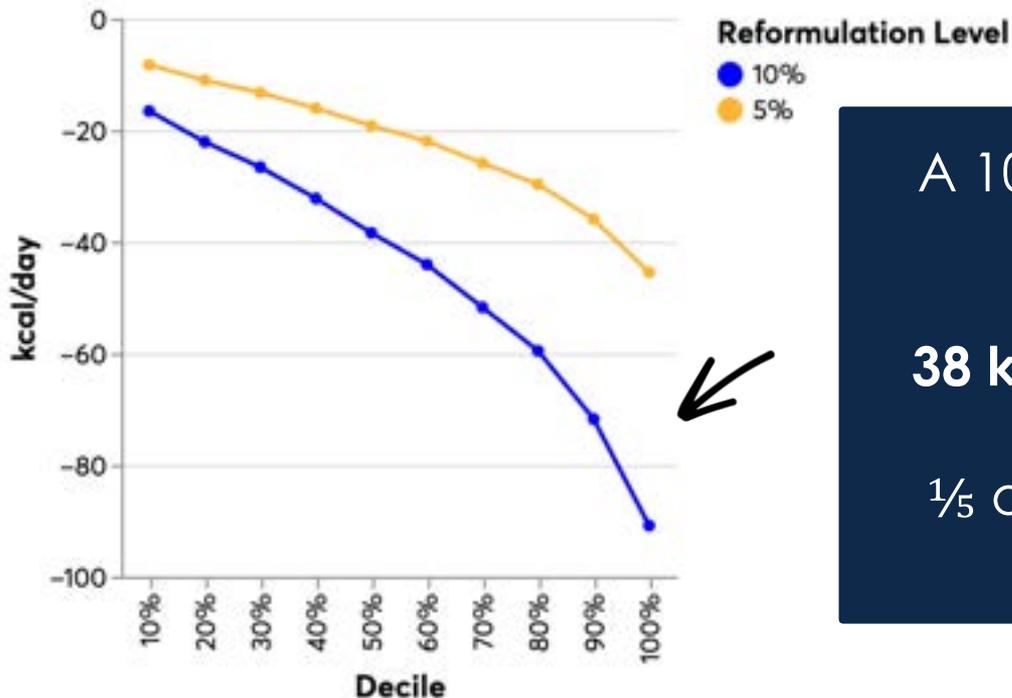
# Modelling halving obesity by 2030

Achievable by a reduction of **216 kcal** daily on average

Distribution kcal/day



# And what impact targeted reformulation could have..



A 10% reduction would remove...

**38 kcal/day** per person

$\frac{1}{5}$  of what we need to reach our goal



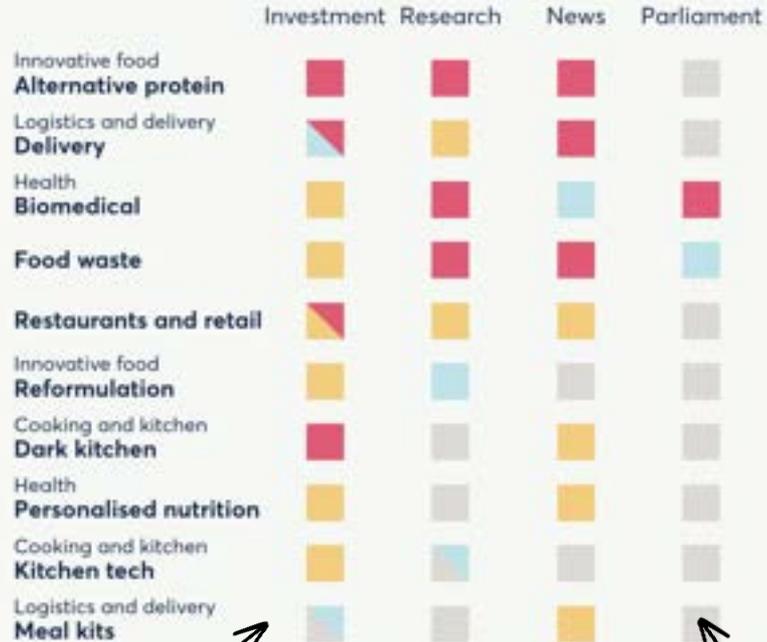
# Findings

## Creating a multi-dimensional view of the food tech system

### Heat map of food technology and innovation trends

Global venture capital investment, UK research funding, the Guardian news, and UK parliament discourse between 2017 and 2021

Trends typology: Hot Emerging Stabilising Dormant



Growth across the board for investment (however, market now in downturn)

Varying strength of trends in UK research

Public discourse more active in media than parliament



# Findings

Reformulation scored the highest in terms of potential to reduce obesity

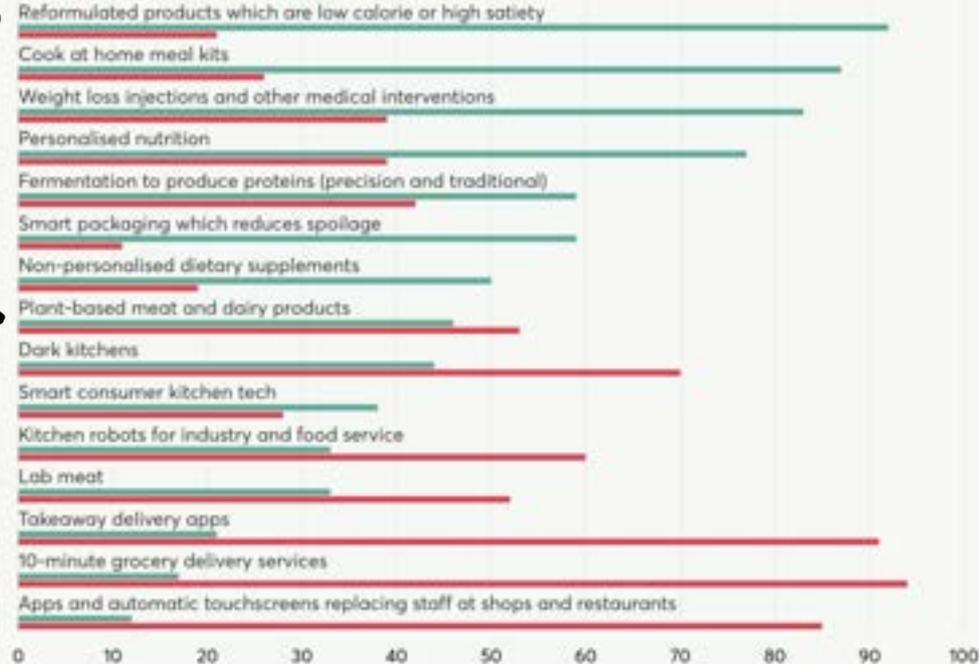
Meal kits, weight loss injections and personalised nutrition also ranked high

The long-term health impact of alternative proteins is unclear

Dark kitchens, kitchen automation and food deliveries ranked low

## How technologies scored for both likelihood to reduce and increase obesity

Scores: ■ Reduce obesity score ■ Increase obesity score



Source: Nesta's survey of experts in the food sector across private, public and third sectors - The survey was carried out using a 'pairwise surveying' method (eight expert participants; 375 pairwise votes in total). Higher score indicates higher perceived likelihood across the expert panel. nesta

# Ranking innovations by potential impact on obesity



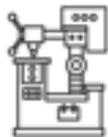
**It appears that innovations in this space aren't driven by or enabling health**

**So what can we do about it..?**



# Recommendations

## Fiscal incentives



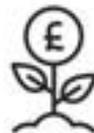
HMRC should introduce corporate tax relief for retrofitting food production plants to enable process innovation to reduce calories



UK Gov should put in place Mission-Oriented tax credits and business rates reduction



UK Gov should explore a Health Innovation Levy



British Business Bank should co-invest with private sector capital in food tech companies with positive impact on health

## Consumers



UKRI should fund more research and experimentation addressing consumer concerns around food innovations

# A taster of some of our other work...

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## The future of food

Opportunities to improve health through reformulation

January 2018



The image shows a woman with dark hair, wearing a blue and white checkered blazer over a white top, pushing a metal shopping cart in a supermarket aisle. She is looking down at a green bag of produce she is holding. The cart contains various items, including a brown paper bag, a yellow bottle, and some green vegetables. The background shows shelves stocked with various products.

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THE BEHAVIOURAL  
PROJECTS  
TEAM

## Reordering food options on delivery apps could help to reduce obesity

July 2017



The image is a top-down view of several hands holding different food items, arranged in a circular pattern. The items include burgers, fries, and drinks. The hands are of various skin tones, and the background is dark. The overall composition suggests a variety of food choices.

# Thank you very much!



# Questions?



# Q&A



# Regenerative Food Innovation: How We Can Tame Food Processing To Relieve The Pressures On Food Security and Sustainability

**Prof. Charles Brennan**

**Executive Dean of School of Sciences  
RMIT University**



# INSERT SLIDES



# Q&A



# POLL #2

<https://app.sli.d>

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**#4271 758**



# PANEL SESSION: GETTING THE BALANCE RIGHT



**Oliver Camp**  
Senior Associate  
GAIN



**Chair**

**Kate Halliwell**  
Chief Scientific Officer  
Food & Drink  
Federation



**Dr Joanna Trewern**  
Head of Consumption  
WWF-UK



**James Lloyd-Jones**  
Founder  
Jones Food Company



**Nathan Barnhouse**  
Director for Wales  
FSA

# Closing Remarks

**Barbara Bray** MBE, FIFST

Spring Conference Chair  
2023



# We want to hear from you!

Scan the barcode to take our survey.



IFST Conference



IFST Wales Branch



**Thank you**  
**See you next year!**

